

FINANCIAL TIMES

East Asia

Liberalism: the key to economic recovery

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Hollywood

Titanic doubters left floundering

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Europe

Emu has passed the point of no return

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Environmentalists

A new class of men in suits

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World Business Newspaper <http://www.FT.com>

TUESDAY DECEMBER 30 1997

WORLD NEWS

Italy is braced for new wave of fleeing Kurds over New Year

Italy is bracing itself for a fresh wave of Kurdish refugees at New Year after the arrival at the weekend of 325 Kurds whose ship ran aground off the southern coast. Interior Ministry Giorgio Napolitano confirmed that a second Turkish ship carrying refugees was heading across the Mediterranean and was likely to reach Italy on New Year's Day. Page 2

Vietnam picks hardline leader
Vietnam's ruling communist party has named hardline ideologue Gen Le Kha Phieu as party general secretary, resolving the leadership crisis but ending hopes for action to stem economic decline. Page 10; Editorial comment, Page 9

Nature defies doom-mongers
Gloomy predictions that natural disasters would become much more frequent and expensive did not come true in 1997, said Munich Re, the world's largest reinsurance company. Page 3

Fund for Czech war victims
The Czech Republic and Germany have agreed to set up a joint fund to compensate Czech victims of Nazism. Page 2

UK doctors seek tobacco ban
The UK should work to ban tobacco exports, said George Alberti, new president of Britain's Royal College of Physicians. Page 6

Northern Ireland prisons probe
The UK government hopes to avert a crisis in Northern Ireland by asking the inspector of prisons for England and Wales to investigate the shooting of anti-republican terrorist Billy Wright in Ulster's Maze prison. Page 8; Editorial comment, Page 9

US-owned hospital in Beijing
Beijing's first western-run hospital has opened. The \$3m Beijing United Family Health Centre is run by US company US-China Industrial Exchange. Page 4

UK's MBO figures top \$16.5bn
The value of UK management buy-outs and buy-ins rose by a third this year, topped \$16.5bn (\$16.5bn) for the first time. Page 6; Lex, Page 10

China buys Russian reactors
Russia has signed a \$3bn deal to provide nuclear generating equipment for a power plant in China's Jiangsu province. Page 4

Andean mining treaty
Argentina and Chile have signed a treaty outlining the legal and tax framework for mining operations which straddle their 5,000km border. Page 3

Indonesia fraud inquiry
Indonesian police are questioning three former central bank directors about an alleged Rp1,500bn (\$255m) bank fraud. Page 2

US murder figures plunge
Homicides in 1997 fell to the lowest numbers for decades in both New York and Los Angeles, according to police statistics.

Sonia Gandhi joins campaign
Sonia Gandhi, widow of assassinated Indian PM Rajiv Gandhi, is to campaign for the country's Congress party in a bid to halt internal divisions. Page 10

Fresh arrests in Nigeria
Nigeria's army has made more arrests and set up a commission to investigate an alleged plot to overthrow military ruler Sani Abacha. Page 5

UK to issue Diana stamps
The UK's Post Office is to bring out a set of five stamps depicting the late Diana, Princess of Wales. The proceeds will go to charity.

BUSINESS NEWS

Promodès drops FFR31bn hostile bid for rival Casino

Promodès, the French retailer, has agreed to drop a hostile FFR31bn (\$5.2bn) offer for Casino, which has decided to join its rival's international non-food purchasing department with effect from January 1. Page 11; Lex, Page 10

Biocompatibles, the UK biotechnology company, has won European regulatory approval for one of its heart disease products, prompting a 6.8 per cent rise in its shares. Page 13

Swissair, the Swiss national carrier, is to acquire a substantial minority stake in independent Italian airline Air One by April. Page 12

Daimler-Benz, the German industrial group, said the withdrawal of its A-class minicar had not prevented passenger car sales by the Mercedes-Benz division rising at least 8.5 per cent this year. Page 12; Lex, Page 10

KPMG Corporate Finance has published a survey showing that UK companies raised just £2.5bn (\$3.9bn) from equity issues in 1997, compared with £10.1bn the year before. Page 11

Investor, the main investment vehicle for Sweden's Wallenberg industrial empire, has appointed Jacob Wallenberg, chairman of Scandinavian Enskilda Banken, to its senior management team. Page 12

Renault, the French carmaker, plans to double its stake in the parent company of Heuliez Bus, the second-biggest manufacturer of urban buses in France, from Volvo of Sweden. Page 12

New, hybrid almond trees are creating a global glut of the nuts. A record Californian crop of 340m kg is expected to be announced tomorrow, which will further depress low international prices. Page 10

Bethlehem Steel, second-biggest US steelmaker, is to end 140 years of manufacturing in Bethlehem, Pennsylvania, by closing its coke division with the loss of 800 jobs. Page 12

Thai air force is seeking to delay the purchase from Boeing of eight F/A-18 strike aircraft valued at \$32m. It is the largest arms contract to fall victim to south-east Asia's economic crisis. Page 4

US shopping malls saw year-on-year sales rise by only 2 per cent since Thanksgiving and December 31, in spite of the strong US economy, according to the International Council of Shopping Centers. Page 2

Sarwa Bank of Japan raised its stake in Siam Commercial Bank, Thailand's fourth-largest bank, to 7.43 per cent, paying the Thai bank Bt2.25bn (\$47.9m). Page 11

Hopewell Holdings, the Hong Kong-based infrastructure group, has signed a deal with the Indonesian government to build a \$1.6bn power plant on the island of Java. Page 4

Tenaga Nasional, Malaysia's national power utility, is considering delaying 60 transmission and distribution projects worth \$33bn (\$3.3bn) in order to help its blue-chip companies weather the economic storm sweeping south-east Asia. Page 4

P&O Australia, the Australian ports operator, has doubled its holiday resort portfolio after the purchase of properties from Qantas, the airline, for A\$25m (US\$16.7m). Page 12

Lenders agree on outstanding loans but avoid divisive issue of new money

Banks back roll-over of existing debt for S Korea

By George Graham in London and Richard Waters in New York

Efforts to fend off a liquidity crisis for South Korea began to bear fruit yesterday as international banks backed plans to roll over its short-term debt.

German banks agreed to support "a substantial and market-oriented international financing initiative", while in the US five leading investment banks issued a more grudging statement of readiness to "participate in a programme of support for Korea".

But while banks around the world agreed to roll over their existing loans to Korean banks, they remained deeply divided on whether to lend new money to the country.

The German statement, issued after representatives of more than 80 banks met in Frankfurt under the chairmanship of Josef Ackermann, a Deutsche Bank board member, was interpreted by other bankers as showing a willingness to make new money

available. The US banks, however, made it clear their participation would relate only to existing credit, not to further loans. The five - Goldman Sachs, Lehman Brothers, Merrill Lynch, Morgan Stanley and Salomon Smith Barney - were drawn into the discussions in New York after several commercial banks told the Federal Reserve Bank of New York they wanted to see a wide-ranging plan extended to all institutions at risk in Korea, not just traditional lenders.

A group of the biggest US commercial banks was thought to be close yesterday afternoon to an agreement to roll over Korean loans. However, some banks said they wanted to retain control over which loans they extended, and which they let fall due - rather than being forced to participate in an across-the-board rescheduling of debt.

"We don't want to do anything to upset Korea's ability to come back to the capital markets - but we're not going to have anything



S Korean president Kim Young-sam (right), with president elect Kim Dae-jung before talks yesterday

forced down our throats," one US banker said.

UK banks meeting in London under the chairmanship of HSBC Holdings only discussed a roll-over, avoiding a likely clash over the issue of new money.

Similar meetings were chaired by Société Générale in Paris and by Bank of Tokyo-Mitsubishi in Tokyo. Representatives of these banks were then due to meet their US counterparts yesterday at the New York offices of J.P. Morgan, the US bank.

Of Korea's more than \$100bn foreign debt, two-thirds represents short-term interbank bor-

rowing. An estimated \$15bn falls due this month, and another \$15bn next. Much of this is in interbank deposits, which normally would be renewed with little difficulty, but Korea's foreign reserves are so low that if all foreign banks insisted on immediate repayment, it could not meet the demand.

The foreign currency crisis was the subject yesterday at talks between South Korea's president-elect, Kim Dae-jung, and the man he will succeed, Kim Young-sam. Some bankers have suggested that rolling over existing credits will not be enough and the Kor-

ean government will need fresh syndicated loans. After Japan, the two largest lenders to Korea are Germany and France, each accounting for more than \$10bn - slightly more than the US, which is also estimated to have about \$10bn of exposure. UK banks have more than \$8bn outstanding.

While Japanese banks have been reducing lending to Korea over the last year, European and US banks raised their exposure.

Reform bills passed, Page 4
Personal View, Page 8; Echoes of Latin American crisis, Page 11

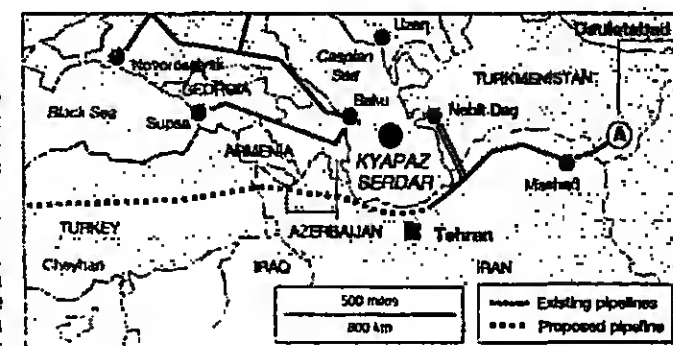
Iran celebrates \$200m Caspian gas pipeline

By Robert Corzine in Nebit Dag, Turkmenistan

Iran scored a foreign policy coup yesterday with the opening of the first natural gas pipeline linking the Islamic republic with Turkmenistan and the vast resources of the Caspian Sea region.

The opening of the \$200m development underscored the difficulties the US is experiencing in trying to prevent Iran playing a big role in the region, and in the growing international interest in developing some of the world's last great oil and gas fields.

The 200km line will initially link gas fields in western Turkmenistan to industrial markets in northern Iran. But it may also



serve as a building block towards the export of gas from Turkmenistan to Turkey, and perhaps eventually to western Europe.

Although the scale of the pipeline development, financed by the Tehran government, is relatively small by world standards, the

project's political importance was underlined by the presence at the ceremony in western Turkmenistan of Iran's new president, Mohammad Khatami, and his Turkmen counterpart, Saparmurat Niyazov.

Under a clear sky with the honey-coloured dunes of the Karakum desert as a backdrop, the two walked hand in hand to a velvet-draped valve at the main compression station on the Turkmen segment of the pipeline and opened the flow of gas. US representatives were noticeable by their absence from the gathering.

Although Washington signalled that it would not object to Turkmen gas being shipped through Iran, it has not been happy about

Iranian interest in Turkmenistan. Iranian officials at yesterday's ceremony said Tehran was keen to expand investment in Turkmenistan's oil and gas industry, including possible participation in onshore oil and gas and petrochemical projects.

For Iran, the pipeline is a symbol of its ability to circumvent US efforts to isolate the country. It is also a reminder that Iran is at the centre of oil and gas export routes from the Caspian region.

On Sunday Iran, Turkmenistan and Turkey signed an agreement with Royal Dutch Shell for a nine-month feasibility study into an export scheme that would

Continued on Page 10

Packard Bell NEC set to cut 1,000 jobs

By Nicholas Denton in San Francisco

Packard Bell NEC, the loss-making US-based personal computer joint venture, is preparing to make further substantial cuts in its workforce as price competition among PC makers intensifies.

The cuts at the group, which reduced its staff from 8,000 to 6,000 over the past year, are part of a restructuring plan signalled last week.

Under the scheme NEC, the Japanese electronic products group, is injecting \$300m into Packard Bell NEC and increasing its stake in the US unit from

20 per cent to 49 per cent. As an independent group Packard Bell pioneered the PC that cost less than \$1,000, but the market segment it created has been invaded in the past year by large, efficient US manufacturers such as Compaq and Hewlett-Packard.

The PC maker has also conceded sales to companies such as Dell Computer, which reduces costs by taking orders over the telephone or the Internet and building them to customer specifications, rather than basing production on forecasts of demand.

According to the Nihon Keizai

Continued on Page 10

Markets

STOCK MARKET INDICES			
New York: S&P 500	722.14	+13.62	(1.9%)
NASDAQ Composite	1,525.83	+17.43	(1.1%)
Europe and Far East			
DAX	2,232.47	+58.15	(2.6%)
FTSE 100	2,117.7	+17.13	(0.8%)
Nikkei	14,712.25	+177.25	(1.2%)
US LUNCHTIME RATES			
90-day Treasury bill	5.71%		
Long Bond	5.71%		
Yield	5.71%		
COMMODITY RATES			
Oil (per barrel)	18.12		
Gold (per ounce)	375.10		
France 10 Y Bond	4.21%		
Germany 10 Y Bond	4.21%		
Japan 10 Y Bond	4.21%		
Monthly SEA Oil (per barrel)	18.12		
Fixed Date	18.12		

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FT.com

The FT web site provides updated news and an updated archive of back articles at <http://www.FT.com>

Confusion, disorganisation and delays mark second-only multi-party election

Kenyans relish their day at polls

By Michele Wrong in Nairobi

Queuing outside the St Theresa school in the Mathare Valley slum, John Mungai had few kind words for the choice awaiting him inside the classroom, turned for the day into a polling station.

"None of the candidates has ever addressed the issue of cholera, our main concern," he complained. "They have only talked about national issues."

But his evident contempt for the political players who had preferred to ignore Mathare Valley's fetid rubbish dumps, widening potholes, open sewers and its spreading epidemic was not about to deter him.

"When you are in the ring you can fight. If you are out of the ring you can't," he explained. "If we don't vote, we cannot make a change."

As reports streamed in from 12,700 polling stations, the story across the country was one of disorganisation, confusion and delay.

Polling stations opened

hours behind schedule, ballot papers were sent to the wrong constituencies or ran out entirely and electoral officers failed to report for work. In three constituencies in Garissa District, voting was postponed because of flooding.

As complaints mounted, the Electoral Commission announced that stations affected by weather or logistical problems would remain open another 24 hours and counting would not start until tomorrow evening. "There is nothing sinister in the irregularities," a spokesman insisted.

And as the day wore on in what are only the second multi-party elections since independence, a boycott call by Kenneth Matiba, runner-up in the 1992 contest, appeared to be falling on deaf ears.

Most of the 9m voters were still seemed like a hard-won conviction that President Daniel arap Moi, tipped to win in the first round,

remained unbeatable in the face of an opposition divided on tribal lines.

"I'm voting not because I think we will win but so that Moi knows we are against him," said a young woman queuing in Ngong, on the capital's outskirts. "I'm not making a difference, but I am making a statement."

But in a political climate where the ruling Kumu party and opposition rivals have repeatedly accused each

other of hoodlums, vote-buying and bribery, the chaos inevitably fuelled suspicions on all sides of electoral tampering. Observing the motionless lines of voters, George Saitoti, Kenya's vice-president, fumed over a shortage of presidential ballot papers in his Kajiado north constituency. "I am disgusted with what I have seen," he said. "I will not vote until the last person here has cast their ballot."

Despite a promised mass deployment of security forces, the low-level violence that has dogged the campaign resurfaced. Three vehicles were destroyed in central Mwangi district during a clash between supporters, and police intervened to halt fighting in Busia, bordering Uganda.

But the coastal port of Mombasa, traditionally a political hotbed, was reported to be quiet follow-

ing the arrest of Sheikh Khalid Balala, an Islamic preacher who had promised to disrupt the polls.

The last-minute withdrawal of two presidential candidates leaves Mr Moi facing 12 challengers. To win he must secure the highest tally and at least 25 per cent of the vote in five provinces. But the opposition's failure to field a single candidate has vastly improved his chances of pulling that off.



Kenyan voters queue at dawn outside a polling station in Kisumu, 350km north-west of Nairobi

Argentina and Chile clinch mining accord

By Ken Warn in Buenos Aires

Argentina and Chile yesterday signed a treaty laying the legal and tax framework for mining operations straddling their 5,000km border. The countries hope the treaty, which will govern all mining activities from exploration to refining and which must be ratified by legislatures, will boost investment in the sector.

Mineral deposits in the border zone include gold, copper and iron. Mining companies operating in the region will be able to transport products out through either country. This should allow Argentine operations easier access to Pacific Rim markets via Chile. The treaty is also intended to eliminate the threat of double taxation for mining companies with cross-border operations.

Signing of the accord, under negotiation for four years, was delayed for six months by a dispute over the shared Continental Glacier region in the south. The region is excluded from the treaty, which designates nine zones of mining interest and covers a strip varying in

width from 15km to 190km on the Chilean side of the border and from 20km to 220km on the Argentine side.

Specific protocols will be negotiated for individual mining operations. "This treaty is a clear message to the international mining community that there will be excellent opportunities for major investments in the Andean region in the next century," said Alberto Guadagni, Argentina's industry secretary.

Argentina's mining industry is in its infancy compared with that of Chile. But reform of Argentina's mining laws in 1993, which swept away state regulation and created a more stable tax regime for investors, has transformed prospects. The government forecasts that investment in the sector from 1997 to 2002 will exceed \$3bn, with mining exports forecast to grow by more than 200 per cent a year to hit \$1.3bn in 2000.

Chile and Argentina were yesterday also due to sign an accord integrating electricity grids. The agreement, similar to one between Argentina and Brazil, will allow distributors and other users to buy power from generators either side of the border.

Nature defies insurers' predictions

By Ralph Atkins in Bonn

Gloomy predictions by the world's insurance companies that natural catastrophes would become much more frequent and expensive failed to be realised in 1997. Munich Re, the world's largest reinsurance company, reported yesterday.

Although the number of lives claimed by natural disasters rose from 12,000 to 13,000 this year, economic losses halved from \$60bn to \$30bn, according to Munich Re's annual survey. The bill

picked up by the international insurance industry for damage covered by insurance policies fell from \$9bn to \$4.5bn in 1997.

In the early 1990s, the biggest catastrophes were caused mainly by earthquakes and storms - including the 1990 winter gales in Europe and the 1994 Californian earthquake. But Munich Re reported the biggest losses in 1997 as coming from flooding in the summer across much of central Europe. Total damage is put at \$5.3bn with Poland and

the Czech Republic suffering the biggest losses of \$2.9bn and \$1.8bn respectively. Insurance claims from flooding alone by the Oder, Nysa and Morava rivers totalled about \$800m.

Meanwhile, the El Niño weather effect was blamed for flooding in south America and Somalia - as well as forest and bush fires in Indonesia and Australia. Economic losses from late September earthquakes in Assisi, Italy, which claimed 11 lives, reached \$2m.

In total, Munich Re -

which specialises in "reinsuring" other insurance companies against big losses - reported \$30 "large loss" events in 1997. That was noticeably lower than the 580-600 typically reported in previous years. Earthquakes, volcanic eruptions, forest fires, droughts, heat waves, cold spells, landslides and avalanches were less frequent and caused less damage in 1997.

However, Munich Re said a comparison of the past 10 years with the 1960s showed that the number of natural

catastrophes has risen threefold and the cost to economies, after adjusting for inflation, was eight times higher. It typically includes in its definition of natural catastrophe events causing at least \$1bn of damage or widespread death.

"The main reasons for this dramatic increase are the increasing concentration of populations and value in cities, which are often located in high-risk zones, and the greater susceptibility of modern industrial societies to infrastructure dis-

10 major natural disasters 1997

Date	Event	Country	Economic losses (\$m)	Deaths
January 1-11	Floods	US (West coast, esp. California)	2,000	10
April 4-25	Floods	US (esp. North Dakota)	1,000	3
May 16	Earthquake	W. Asia (Iran, Afghanistan)	500	1,573
July 1-22	Floods	China	1,250	284
July 8-August 10	Floods	Central and Eastern Europe	5,300	110
July 15-September 15	Floods	Spain		1,000
August 18-30	Typhoon Mirita	China, Japan, Taiwan, North Korea	2,700	311
September 26	Earthquake	Philippines, Marianas Islands		
October-November	Earthquake	Italy (Assisi)	2,000	11
November 2-5	Floods	Somalia		1,480
	Typhoon Linda	Vietnam, Thailand, Cambodia	470	764

Source: Munich Re

ruption. A change in this development is not in sight." It warned that ever greater weather extremes - for instance in the amount of

rain and wind speeds - would have catastrophic effects. Attempts to curb manmade changes to the environment would help, but

the measures to cut greenhouse gas emissions, agreed at this month's Kyoto summit in Japan, were inadequate.

More arrests by Nigerian army

Nigeria's army said yesterday it had made more arrests and had set up a special commission to investigate an alleged plot to overthrow Sani Abacha, the country's military ruler. Reuter reports from Lagos.

The names of those arrested were not disclosed. Gen Abacha's deputy, Lieutenant-General Odiadi

Diya, was one of 12 people arrested on December 31 in connection with the plot. Like Gen Diya, most of those so far arrested are from the Yoruba ethnic group in south-west Nigeria. Gen Abacha is from the Hausa-speaking north.

Gen Abacha took power in the turmoil following the annulment of a 1993 election

by a previous army government which Moshood Abacha, a Yoruba businessman, was poised to win. Mr Abacha has been in detention since 1994.

Gen Abacha has promised to restore civilian rule by next October but his opponents brand his plans for democracy a sham, saying they will allow him to hold

on to power as a civilian president.

Western countries, which have imposed limited sanctions to push Nigeria towards democracy, have also expressed doubts over the seriousness of the transition plan, and have demanded the release of political prisoners.

Will Hollywood's Titanic prove to be unsinkable?

Whatever omissions from *Titanic*'s script induced one critic to suggest James Cameron should learn to write, the absence of the order "Abandon ship" is the most instructive.

The film suffers no lack of the Hollywood sea disaster's stock-in-trade of stoical chit-chat and crazed crowds milling about in the background. But not once is the fatal cliché heard in the final cut's 3 hours and 14 minutes.

In art as in life. During production, the deeper writer-director Cameron delved into his employers' pockets, the more pointless it became even to think of abandonment, and the harder News Corp's 20th Century Fox and Viacom's Paramount studios had to work to stay calm.

The backers bickered as the budget topped \$200m and all previous records. As Cameron was to confirm recently, no one had the foggiest idea how much the film would eventually cost because no one had ever done the things he was attempting: such as building a custom-made \$30m studio and a 760ft mock-up of the transatlantic liner.

The watchers on the shore, film-makers and Wall Streeters alike, shaken by a succession of \$100m films foundering into loss or just squeaking into profit, looked on in disbelief mingled with glee. Fundraisers and accountants, calculating unprecedented ticket sales would be needed to turn a profit, predicted an accelerated end to Hollywood's binge-spending and artistic indulgence reminiscent of the mogul era.

Yet *Titanic*, last year's *for the grandeur*, is on course to become 1998's *tour de force*.

The prodigal Cameron is now seen as an artist-hero who has reminded the world of what Hollywood can do at its best - even tempting the New York Times critic swooning to liken the film to *Gone With the Wind*.

Made for the price of five average Hollywood features, *Titanic* already has enough to live up to without being



by Christopher Parkes

burdened with the status of a Hollywood legend.

But last weekend, still steaming after a week on screen, it came up against five newly released, highly rated films and grossed almost \$38m compared with the opposition's grand aggregate of \$40m.

By setting pulses racing at this rate, and with a batch of Oscars and other accolades virtually assured, *Titanic* should serve to remind that the value of a film to its makers extends far beyond whatever profit margin it ekes out in the cinema.

Sales of home videos and international television auctions come next and, if the NYT reviewer got it right, will likely continue to cover the cost of Cameron's extravagance several times over before the next century is out.

At the risk of over-egging the News Corp pudding, Rupert Murdoch has been selected by our jury of one as LA's Man of the Year. Having set up home in the City of Angels, he has busied himself politicking and stamping on toes.

His sports TV business runs head-to-head with Walt Disney's ESPN franchise nationally. It is especially combative in Disney's own southern Californian backyard, where News Corp's imminent purchase of the famed LA Dodgers will do nothing for the humour of a competitor that depends for local appeal on the lacklustre attractions of the Anaheim

Angels and moribund Mighty Ducks hockey team.

Mr Murdoch also won marks for maintaining a dignified (public) silence while James Cameron was making free with large sums of Fox money.

But his claim to the award was sealed early in the year when, speechifying on the media, and touching on the blending of PC and TV technology, he said he did not care how convergence came about as long as it did not mean there would be "bill Gates" in every living room.

That was a good six months before anyone else appeared even to suspect that young Bill's planned contribution to the rejigging of cable TV systems for the digital age included an exclusive software siphon to accommodate the flow of large sums to Microsoft's coffers.

Mouse of the Year is Jeffrey Katzenberg, co-founder of DreamWorks, who agreed to an out-of-court settlement of his claim for \$250m in unpaid bonuses against former employer Walt Disney.

In return for a measly \$100m or so, he deprived the world, Wall Street and Disney's rivals of an unprecedented open-court review of an executive compensation scheme which makes James Cameron's spending habits look the model of Hibernian thrift.

Rat of the Year is the anonymous person or corporation responsible for providing certain journalists with a non-stop, year-long fax service comprising every available negative news story about DreamWorks.

Throughout Katzenberg's dealings with Disney to partner Steven Spielberg's travails with a plagiarism charge, no opportunity was missed to dish the dirt and remind writers that blowing through film budgets is the least of filmdom's failings.

BUSINESSES FOR SALE

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The offer will be given according to the Albanian legislation which obliges the firms/companies to have a minimum of financial means deposited in Bank for this aim.

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Blloku "Vasil Shanto" Tirana,
Albania

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The tender date is 25 January, time 10.00 a.m.

On this date and time, all interested firms/companies are requested to send the offer direct to the Tender Commission in a closed envelope.

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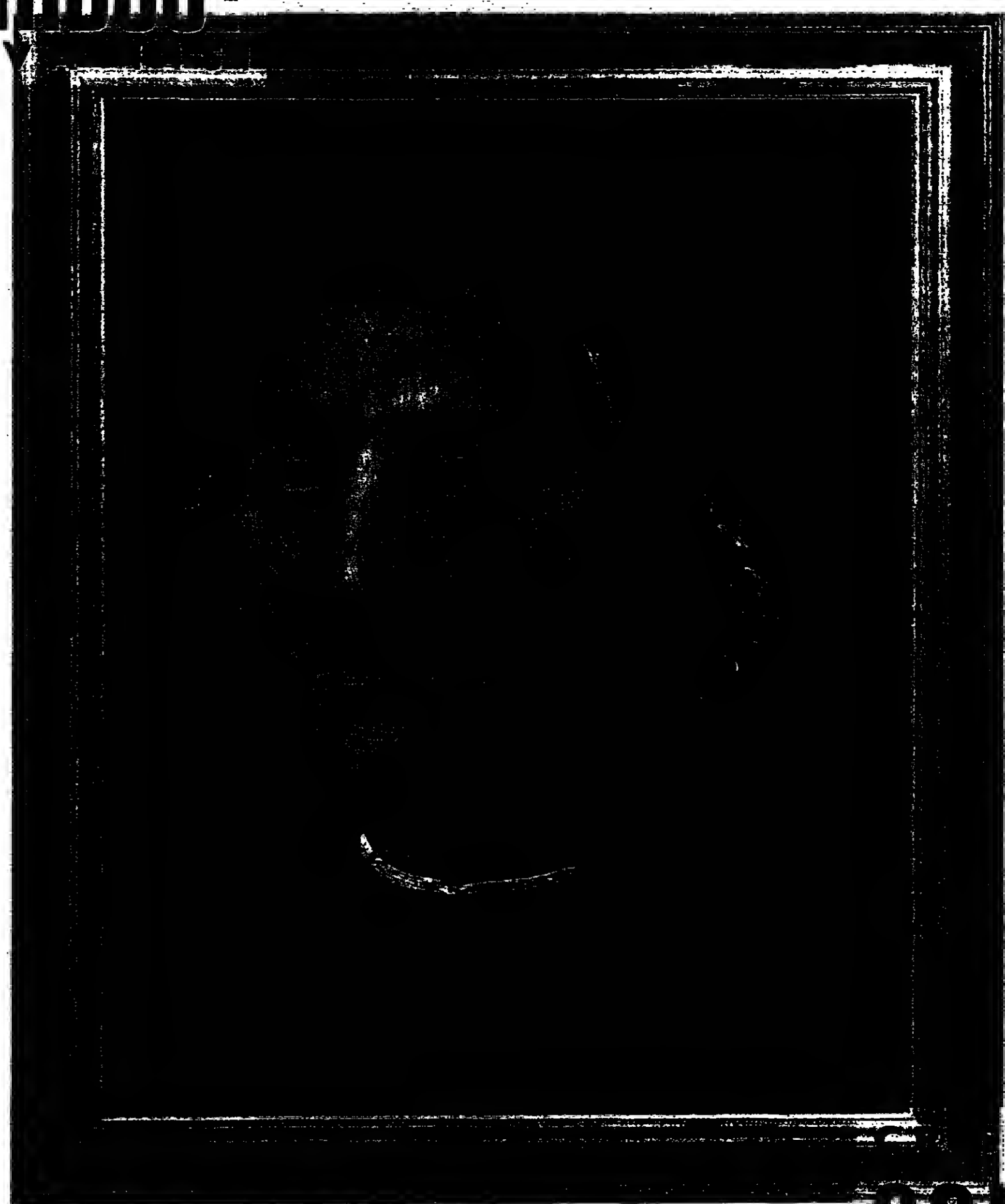
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nuclear China

CHRISTOPHER COLOMBUS? GENOVA



Courtesy of Museo Navale - Padiglione del Mare e della Navigazione - Genova.

TOTAL
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**There is an Italian record that no one can question:
Il Sole 24 ORE.**

It is not only Spain that contests the Italian origin of Christopher Columbus. Others want to make him Portuguese or even born in Scandinavia. And even if the question now seems to have been settled in favour of Genova, the temptation to carry him away returns every now and again. There is another record which no one can question: the most-widely read busi-



ness newspaper in Europe, Il Sole 24 ORE, which every day guides professionals, investors and readers, both in Italy and outside Italy, through the sea of regulations and the currents of financial theories towards a better understanding of economic realities. And it does so in surprisingly clear fashion. Perhaps this is more enviable than the discovery of America.

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NEWS: UK

Move to protect peace talks after shooting of 'loyalist' terrorist in Northern Ireland prison

Inquiry announced into Maze murder

By John Murray Brown
in County Armagh

The government yesterday moved to avert a crisis in the Northern Ireland peace process by appointing Sir David Ramsbotham, the inspector of prisons for England and Wales, to investigate the murder of an anti-republican "loyalist" terrorist in the Maze prison.

The move comes amid continuing calls from pro-British politicians in the region for the resignation of Mo Mowlam, the chief Northern Ireland minister in the UK government.

Three members of the Irish

National Liberation Army appeared before magistrates charged with the murder on Saturday of Billy Wright, leader of the breakaway Loyalist Volunteer Force. The LVF rejects the ceasefire observed since 1994 by larger anti-republican paramilitary organisations, just as the INLA rejects the ceasefire by the much larger Irish Republican Army.

The three INLA members refused yesterday to answer the charges. But the police told the court that one had told officers: "Billy Wright was executed for one reason and one reason only - that was for directing and waging his campaign

of terror against the nationalist people from his prison cell."

There were growing fears that tit-for-tat retaliation could bring the end of the ceasefire by the main Protestant paramilitary groups, increasing pressure on pro-British politicians to leave the Northern Ireland peace talks.

Security forces yesterday completed a follow-up operation in the wake of a loyalist retaliatory shooting at a Dungannon hotel in which a former IRA member working as a doorman was killed and three other people were injured.

The Rev Ian Paisley, leader of the Protestant Democratic Unionist

party, which is boycotting the multi-party peace negotiations, said the murder of Mr Wright had destroyed "the integrity of the talks". He said there would have been an international outcry and the prison would have been closed if an IRA figure had been gunned down rather than a loyalist.

Adam Ingram, the UK government's security minister for Northern Ireland, said yesterday there would be random weakly searches at the Maze. He ruled out any sackings of prison officials.

Mr Ingram said recent security lapses were "not taken lightly". But he said: "There can never be

any guarantee of complete security in any prison and especially a prison of this nature."

Senior members of Sinn Féin, the IRA's political wing, declined to condemn the killing of Mr Wright. Police officials said there was no evidence that the IRA had co-operated with the INLA, but it was likely that such an initiative would have been cleared with the IRA.

John White, prisons spokesman for the Ulster Democratic Party, which is linked with the outlawed Ulster Defence Association, warned against retaliatory action.

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Is the Loyal Opposition fit to oppose?

The government fears the media more than the Conservative party

Lastair Campbell, the prime minister's powerful press secretary, complained earlier this month that some BBC staff believe their job is to oppose the government because the Conservatives, the main opposition party, are so bad at the job.

The latest round of BBC-bashing confirmed the sensitivity of the Labour administration: it has a thin skin. But what about Mr Campbell's suggestion that the Conservatives are so useless in opposition that it is left to journalists to keep Tony Blair, the Labour prime minister, on his toes?

The party once led by Margaret Thatcher defeated Labour challenges at four successive general elections and ruled without interruption for 18 years until ousted by Labour in the general election in May this year. Now the Conservatives receive around £250,000 (£410,000) a year of public money to help them carry out the essential democratic role of Her Majesty's Loyal Opposition.

Aides to the prime minister predictably claim that the taxpayer is not getting value for money. "We worry about the reaction of the public and the press to a policy, but not about the Tories," said an insider at 10 Downing Street, the prime minister's official residence.

It is true that many Conservatives on the opposition front bench in the House of Commons have a low profile. Journalists in the press gal-

lery often receive more news releases in a day from the ambitious Peter Hain, a junior Welsh Office minister, than they get in a month from Sir Brian Mawhinney, the shadow home secretary.

At times journalists shudder in disbelief at the lack of effective opposition coming from the Conservative side. During the British Airways strike last summer, Labour feared the Conservatives would attempt to draw the government into the dispute. Instead there was virtual silence.

When Sir Winston Churchill, as Conservative prime minister, lost the 1945 election to Labour by a landslide, he supposedly told his party that a period of silence for two years might be appropriate. Some of the present Conservative team appear to be taking the advice very seriously.

A rough guide to political activity is offered by the FT Profile database, which records every time a word or name is mentioned in Britain's main national newspapers. Using this crude system, John Maples, Conservative health spokesman, has one of the highest

anonymity ratings, scoring just 110 mentions in the past six months - a period in which the government published far-reaching proposals to reform the state health service.

Among the other main figures, John Redwood comes up 599 times. Mr Redwood, the party's chief trade spokesman, is the strong



The silent minority: John Maples (top left) has managed to score only 110 mentions in the national press in the last six months; the Tories' star performer John Redwood (left) scored 599, but he was eclipsed by Gordon Brown (right), who notched up 5,434

Euro-sceptic who unsuccessfully challenged John Major for the party leadership two years ago. Peter Lilley, the Conservative shadow chancellor of the exchequer, scores 835. Gordon Brown, his opposite number in the Labour government, has been mentioned 5,434 times over the same period.

Conservative officials concede that the party has made a quiet start in opposition, but argue that it was a waste of time attacking a government in the first flush of a political honeymoon.

Many Conservative front-benchers have shown little appetite for the fight, and William Hague, the party leader, is expected to clear out the dead wood in 1998, bringing in MPs with the energy needed in opposition.

But the low-key nature of Conservative opposition is not just about personalities - it is about the new structure of British politics. Mr Blair's allies admit that, for the next few years, the most potent criticism of government policy will come from the left and not from the right.

Mr Hague can criticise the presentation of policy, or accuse Labour of breaching manifesto pledges, but his party can hardly criticise the ideological thrust of policies such as welfare reform, lone parent benefit cuts or university tuition fees.

Which leaves the Liberal Democrats, the pro-European party which has scored some political hits by attacking benefit cuts, tuition fees and the squeeze

on education and health spending. Although they have far fewer MPs than the Conservatives, they claim to be more effective than the Conservatives and want extra help from the taxpayer for research and support staff at Westminster.

But the Liberal Democrats are compromised by the delicate negotiations between Paddy Ashdown, the party leader, and Mr Blair on electoral reform for Westminster elections.

For the foreseeable future at least, Mr Blair's most dangerous opposition could come from two sources which receive no assistance from the taxpayer: the media and his own increasingly restive backbench MPs.

George Parker

Division over trade union call on unfair dismissal

By Robert Taylor in London

The government is divided over a demand from trade unions to reduce the two-year length of time that workers must be employed before they can claim financial compensation for unfair dismissal.

The prime minister's advisers are opposed to a cut in the current two-year legal requirement, introduced by the Conservatives 12 years ago. They believe it would be a burden on business and inhibit companies' from recruiting more employees.

But the Department of Trade and Industry is more sympathetic to the case made by the Trades Union Congress and favours a reduction in the qualifying period from two years to one. Ian McCartney, the industry minister, has called on trade unions to provide convincing evidence that companies are abusing the law by dismissing employees shortly before the end of their qualifying period.

He is under pressure from Mr Blair's advisers not to include a commitment to reduce the qualifying period in the "fairness at work" policy paper he is preparing for the first half of next year. However, union leaders are making the qualifying period a test of the government's commitment to dealing fairly with workplace abuses.

The government may let the issue ride until a European Court of Justice decision expected by the spring. The issue was referred to the Luxembourg court by the House of Lords last March after decisions taken by an industrial tribunal and the Court of Appeal in a case involving Camden Law Centre in London. The House of Lords, the unelected upper house of parliament, can act as the UK's highest court of appeal.

This case challenged the qualifying period, arguing that it was indirectly discriminatory because more women than men were affected by it. The proportion of women affected by the two-year qualifying period at the time of the original claim was 7 per cent higher than the proportion of men affected.

Thousands of claims for compensation, dating back to 1986 when the European Union equal treatment directive was introduced, are awaiting the outcome of the Luxembourg judgment.

"Employment rights should not depend on length of service," said John Monks, the TUC's general secretary. "If an employee thinks they have been unfairly treated, they should have recourse to an industrial tribunal."

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Expansion expected by UK funds into France, Germany and the Netherlands

Management buy-out deals top \$16.5bn

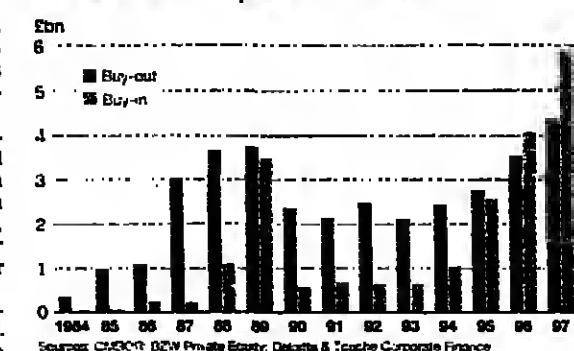
By Michael Peel in London

The value of management buy-outs and buy-ins increased by a third this year, according to Nottingham University researchers. The Centre for Management Buy-out Research said total UK buy-out and buy-in activity topped £10bn (\$16.5bn) for the first time, reflecting a record number of deals worth £100m or more.

However, there was a discrepancy between the centre's results and a report last week by KPMG Corporate Finance, which said that the total value of buy-out and buy-in transactions increased by 21 per cent this year to £7.1bn.

The difference arose partly because the two organisations differed on what con-

Value of buy-outs and buy-ins



Sources: CMBOR, KPMG Corporate Finance, Deloitte & Touche Corporate Finance

stituted a management buy-out. The CMBOR included Nomura's £700m purchase of William Hill, the UK bookmaking business, from Brent Walker. Mike Stevens, UK head of management buy-out services for

KPMG Corporate Finance, said: "I think you are stretching a point to call William Hill a management buy-out."

But Professor Brian Chipman, director of the CMBOR, said the deal satisfied the

centre's definition of a management buy-out. He suggested that the centre had taken greater account than KPMG of the large number of deals valued at less than £10m. "I guess we think we pick up more deals than they do," he said.

Both researchers agreed that the average value of buy-outs increased sharply this year. While the value of deals rose by £2.6bn to £10.4bn, the CMBOR said the number of transactions rose by only 3 per cent to 680.

The CMBOR this year valued 16 deals at more than £100m, compared with 10 last year, as venture capitalists snapped up investments by leisure, healthcare and industrial groups.

Prof Chipman said he expected the trend towards "mega-deals" to continue next year.

Regional plan sparks local fears

By Alan Pike in London

Ministers will next month face their first public clash with the Labour-controlled Local Government Association as municipal leaders demand greater democratic accountability in the English regions.

The association is to campaign for amendments to the bill setting up nine English regional development agencies. It wants to make RDAs more answerable to regional chambers of councillors and other local interests.

"It is essential that RDAs are regional institutions rather than an arm of central government in the regions," said Sir Jeremy Beckett, Labour leader of

the association. "They must be part of a move away from old-fashioned centralism."

Sir Jeremy said the association would soon approach ministers and MPs in a bid to ensure a stronger, more effective voice for the English regions. The campaign has all-party support on the association.

Since the general election, John Prescott, the deputy prime minister, and his ministerial team at the Department of the Environment, Transport and the Regions, have been working to improve central government's relations with local government. Their proposals for RDAs have been broadly welcomed, but many council-

government as a whole may be insufficiently committed to replacing national organisations, answerable to ministers, with locally accountable bodies.

The government's RDA policy paper proposes that the agencies should "have regard" to views of regional chambers when preparing economic strategies, and consult chambers on corporate plans. Council leaders want this strengthened so that RDAs' economic development strategies and business plans have to be approved by chambers, with RDAs required to work within chambers' broad regional strategies.

A paper from the LGA to the House of Commons envi-

ronment, transport and regions committee says that, without such changes, RDAs might be seen as arms of national government and would "not secure a more coherent, regionally responsive approach to regional economic policy and regeneration".

The government is expected to advertise for members of RDA boards soon.

This will generate another disagreement with the LGA. Local authorities will qualify for four of the 12 seats on each board. But the government says, to ensure continuity, individual councillors would not have to resign from RDA boards if they lost their local electoral mandate.

Curb on power stations eased

By Simon Holberton
in London

The government has decided to permit the construction and operation of some new gas-fired power stations even though the use of gas for power generation is the subject of a wide-ranging energy policy inquiry.

The decision, which clarifies the scope of a temporary ban on fresh applications for gas-fired power stations, will come as a relief to developers who faced financial losses on projects brought to a point just short of official approval.

Margaret Beckett, the prime minister, said in a written answer to the House of Commons answer on

December 22 that companies with existing government consent to build gas power stations could proceed. She also said she would deal with "reasonable requests" for exceptions to a temporary ban on new consents.

Mrs Beckett said that, in considering these requests, the government would be "mindful of the environmental and other benefits of CHP" - combined heat and power plants that achieve high efficiency through use of the heat created in electricity generation.

The review of energy policy was announced this month by Tony Blair, the prime minister, amid intense pressure from the coal industry to halt the

UK NEWS DIGEST

Call to ban tobacco exports

The government should take the same "ethical" approach to tobacco exports as it does to landmines, Professor George Alberti, the newly-elected president of the Royal College of Physicians, said yesterday. In an open letter to Robert Cook, the foreign secretary, Prof Alberti, whose college first highlighted the dangers of smoking more than 30 years ago, said the value of UK tobacco exports had more than doubled in the past decade, with more than half going to countries outside the European Union. He said they should be banned.

"Tobacco kills roughly half of all those who smoke and is thus as lethal as many of the military weapons the government is keen to prevent from being sold overseas," Prof Alberti said. "The ethical approach that you have adopted in relation to the export of military weapons, and particularly the landmines that cause so much injury and disability to innocent civilians, is something we wholeheartedly support. We suggest the same approach should be taken to tobacco exports."

He referred to an article by Dr John Britton, the chair of the college's smoking advisory committee, which warns that tobacco-related deaths worldwide are set to soar from 3m to 10m over the next 25 years, the vast majority occurring in the developing world and 30 per cent of them in China.

Those who have successfully fought to reduce smoking in the developed world "cannot in all conscience condone the export of the same product elsewhere," Dr Britton added. "The cigarette manufacturing industry needs to be closed down, not redirected to the export market."

Nicholas Timmins, London

BT to introduce business discount

British Telecommunications, the former state utility, is introducing a discount scheme for businesses which will bring the cost of a daytime call to the US down to 11.5 pence (19c) a minute - only a few pence above the best rates charged by BT's main rivals.

The scheme will be available from January 1 and is further evidence of BT's determination to defend its home territory as Europe's telecoms markets are opened to full competition. Designed for businesses which make many international calls, customers have to select 10 countries from a list of 30.

The scheme provides the best savings when combined with other BT discount plans. Daytime calls to France, Germany or Holland could be 13.6 pence a minute while daytime calls to Japan could cost 32.7 pence.

Alan Cane, London

Falling figures allay fears

The number of businesses failing in Britain dropped sharply last year, allaying fears that the improvement of recent years was coming to an end. Some 36,988 businesses went to the wall during 1997, down 11.5 per cent from the previous year, according to Dun & Bradstreet, the business information group. This follows declines of 5 per cent in 1995 and 0.5 per cent in 1996.

Philip Mellor, senior analyst at D&B, said the figures were very significant. He noted that the number of failures had dropped markedly as the year had progressed, confounding expectations 12 months ago that the total for the year as a whole would remain above 40,000.

"Provided there is no substantial downturn in the economy, the country's annual tally of business casualties will be back to pre-recessionary levels by the millennium," he said. This year's fall was the fifth in succession and took the total to a seven-year low.

Robert Chote

Slowing of recovery expected

The rate of recovery in the housing market is expected to slow further during the next 12 months, in line with lower economic growth, according to separate forecasts by two of the UK's biggest mortgage lenders. Figures published yesterday by the Nationwide building society - a mutual savings and loans body - revealed that house prices rose at an annual rate of less than 8 per cent during the final quarter of this year, compared with more than 15 per cent during the previous three months. Halifax, the country's biggest mortgage lender, forecast that annual house price inflation would fall to 5 per cent next year from 6 per cent in 1997.

House prices were expected to rise by just 4 per cent in 1998.

Nationwide, which has reported a higher rate of house price recovery this year than most of its rivals, forecast that house price rises would slow to 7 per cent next year following a 12.6 per cent rise in 1997. The average price of a home had risen by just 0.8 per cent to £52,037 in December, according to the society.

Andrew Taylor

Burger King to create 2,000 jobs

Burger King, owned by Diageo, said it plans to open 55 new outlets in the UK next year, generating up to 2,000 jobs, of which about 600 would be full time. Burger King opened 48 outlets in 1996 and 62 this year. The company employs 16,000 staff in the UK.

Four charged after heroin seizure

Four men were remanded in custody in London yesterday charged with importing heroin after Customs officers seized a \$5.5m (\$9.1m) haul of the drug. Jan Jisl, 34, a Czech, and Gungor Tekin, 44, Mustafa Mus, 34, and Yucel Konakli, 38, all from Turkey, were remanded by City of London magistrates.

About 70kg of heroin was found in north London yesterday in a minibus which had come from the port of Ramsgate to the east of London.

Handwritten signature or mark.

Theatre in 1997/Alastair Macaulay

Sea-change in the state of play

Standing onstage at the Old Vic at 11pm on December 6, Peter Hall said "It's been the best year of my life." It was closing night for the Peter Hall Repertory Company's nine-month régime, and Hall spoke at length of how, with this company, he had simply wanted "to give the stage back to the actors". It was easy to see what he meant. Standing behind him was not only the cast of that night's *King Lear* but also actors who had been involved in all the company's other productions. Several of the *Lear* actors had also been in that day's matinee of *The Provok'd Wife*; three of them had been in *Waiting for Godot*, earlier in the week.

For nine months, Hall gave actors the fun of switching from this role to that and gave audiences the fun of watching them. If you love theatre, you know that this is a very serious form of fun: both actors and audiences learn from the process. "Every production has got better," Hall observed; and he added that this does not always occur in other theatrical circumstances. I had seen two of the Old Vic productions more than once (Tom Caira's staging of Caryl Churchill's *Cloud Nine*, and Hall's own account of *Waiting for Godot*), and am happy to confirm that they had indeed developed.

Hall grew more passionate. "This town is full of marvellous theatres that nobody knows what to do with, because they were built for theatre." He spoke with sorrow about the state of the Royal Opera House, and pointed out that, since the war, Covent Garden had become the home of a major opera company that simply had not existed before, and a major ballet company that had only begun life in 1931. You need your national, state-supported companies. "I am for the National Theatre, for the Royal Shakespeare Company, for the Royal Court... If we didn't have those companies, our theatre would be as awful as New York's." However, he spoke of a crisis in each of our national companies: a crisis caused by a failure in artistic direction. That he felt he gave successful artistic direction to his own company was apparent, and he touched only lightly on the fact that his company had received no state funding. But the facts spoke for themselves: this was closing night.

In that same week, Stephen Daldry - departing artistic director of the Royal Court - also spoke in interview of the business of running a theatre company. Daldry has developed the Court very markedly - new writers, and new audiences - and has received considerable praise. So what did he say? "I wouldn't run a theatre again. Unless there's a sea-change in attitudes. The Arts Council has wiped out enthusiasm to run theatres. All the time you're on the defensive, all the time you're fighting."

1997 also saw the self-closure of Cheek by Jowl as a revenue-funded company. The reason? Again, the Arts Council. For several years now, Cheek by Jowl has been one of Britain's foremost cultural ambassadors abroad, and one of its most influential companies at home; but Declan Donnellan and Nick Ormerod, the company's artistic directors, have said in interview that the Arts Council was asking them, in return for renewed funding, to state their artistic plans for three years' hence - which is not a way that Donnellan and Ormerod find congenial for work. The Arts Council only provided a small portion of Cheek by Jowl's revenue, but that portion covered the high costs of national touring. Now their company will tour no longer. Cheek by Jowl will continue, but henceforth only as a project-based company, starting afresh for each new production, with no continuity from one to the next.

I have never sensed so strongly the need for what Daldry calls a "sea-change" in this country's cultural policy. (And I have not mentioned the imminent closure of Greenwich Thea-

tre and other important venues.) Certainly I will miss Hall's repertory company, the regions will miss Cheek by Jowl, and all Britain will start to miss some of the ways in which their influence has percolated through this larger fabric of our theatre.

True, the year brought its good news too. Not least at the Old Vic, where Hall's roster of actors included Ben Kingsley, Alan Howard, Felicity Kendal, Stephen Dillane, Alison Steadman, Denis Quilley, Michael Pennington, Julian Glover, Rupert Graves, Janina Duvitski, Victoria Hamilton, Elizabeth McGovern. *Cloud Nine* and *Godot* were outstanding productions, in which every member of the casts reached personal highs in their careers, and those of *The Seagull*, *King Lear*, *The Provok'd Wife* and others were on a very high level. It was a major pleasure to watch the interplay between Tim McInnerny and Andrew Woodall first in *Cloud Nine* and then, in radically different roles, in *The Provok'd Wife*; Marion Bailey, Clare Swinburne, Dominic West, Stephen Noonan gave first-rate performances in more productions than one; Greg Hicks lit up several contrasting roles with brilliance.

Just down the road at the Young Vic, another excellent company is emerging. Tim Supple's enthralling productions of *The Comedy of Errors* (which began life with the Royal Shakespeare Company) and *More Grimm Tales* used virtually the same group of actors, and created in each a superbly fresh ensemble between acting and Adrian Lee's music.

In 1997 as in 1996, *The Comedy of Errors* was the only first-rate Shakespeare production to have emerged from the Royal Shakespeare Company. There were other excellent Shakespeare stagings in Britain, but not at Stratford-upon-Avon or at the Barbican. Nor at Shakespeare's Globe, which spent its first full season in danger of turning its distinguished repertory into the summer equivalent of Christmas pantomime. It has yet to be proven whether tragedy or philosophy can flower at the Globe.

As for the RSC, it is becoming a fair-to-middling company, increasingly "accessible", with fewer peaks each season, fewer displays of artistic daring, and a few disarming duds. I very much admired Gale Edwards's production of *The White Devil* (The Pit), and Kate Mitchell's of *The Creation* and of *Beckett's Shards* (both at The Other Place). Michael Attenborough's very simple account of *Romeo and Juliet* was the company's freshest Shakespeare; Adrian Noble's *Cymbeline* was a handsome account of the play, marred only by an artificial account of the central role of Imogen by Joanne Pearce. Several individual performances - Philip Voss as Shylock and Malvolio, Leslie Phillips as Falstaff - lit up otherwise weak productions. It is fair to have hoped for more.

Nothing in our Shakespeare-based companies matched the National Theatre's two Shakespeare productions this year: Richard Eyre's production of *King Lear* (with Ian Holm in the title role) and Sam Mendes's of *Othello* (with Simon Russell Beale's exceptional Iago). Whether you looked for integrated ensemble or for top-level actorly interpretations, the National led the running this year.

It also led the running for new plays. I find Tom Stoppard's *The Invention of Love* to have been the major new play of the year, and it improved on a second viewing. Knowledge, criticism, erudition; memory; love... the rich texture that Stoppard achieves out of these different mental activities is wonderful, and is beautifully placed amid an almost plotless work, a tragicomic recollection of a life which has not involved much living. David Hare's *Amy's View* - another tragicomic, a Shavian exercise in which opposed



Outstanding production: Marion Bailey and Tim McInnerny in 'Cloud Nine' produced by the Peter Hall Repertory Company at the Old Vic

human values are put on the scales within a single household - had faults that anybody could spot, but it gave Judi Dench one of her greatest roles, in which she addressed only the play's grand virtues; and, on a second viewing, the rest of the cast had ascended to her level of artistry. I look forward to seeing Patrick Marber's *Closer* a second time. This play's only serious fault is that it keeps on reaching an ending only to move on and start another ending, and then another; but the pacing, wit, and poignancy of Marber's dialogue are very exciting.

It is hard to enter the West End without tripping over an Irish play these days, but it is worth a try. The National gave us two dissimilar examples. Frank McGuinness's new *Mutability* was a long sprawling historical muddle; whereas Martin McDonagh's *The Cripple of Inishmaan* was a synthetic exercise in manipulative comic melodrama. McDonagh, a skilled practitioner of his chosen style, also gave the Royal Court his *Leanne* trilogy, long before the end of which it was apparent that black comedy and synthetic melodrama are indeed his only suit. No thanks. The Irish play to catch was *The Weir*, by Conor McPherson, beautifully directed by Ian Rickson, in which this playwright's love of ghost stories adds up into something larger - into a moving sense of the quiet nothingness of provincial life. I have only to mention it to feel again the spell this cast in the theatre; and I will see it again, for the good news is that it returns to the Royal Court (now at the Theatre Downstairs) in February.

Other new plays? Ben Elton's *Popcorn* has had a great success in the West End, and Ayub Khan-Din's *East is East* enjoyed a sensationally successful run at the Royal Court Theatre Down-

stairs. Stephen Churchett's first play, *Tom & Clem*, led by splendid performances by Michael Gambon and Alec McCowen, ran for several months at the Aldwych, as did Peter Whelan's *The Herbal Bed* at the Duchess Theatre. Mark Ravenhill's *Shopping and Fucking* was another kind of sensation both at the Cieland Theatre, on national tour, and abroad. Caryl Churchill's *Blue Heart* (a double bill of short plays at the Royal Court; Churchill had two other premieres this year) was the liveliest foray into experimental theatre, eloquent even about ineloquence. There may be more hope for new plays in the West End than seemed likely one or two years ago.

And there may be less hope for bad musicals. Andrew Lloyd Webber's *Sunset Boulevard* finally closed, after covering its costs, *Martin Guerre* limped unprofitably on, and *The Goodbye Girl*, *Maddie*, and *Always* hit the dust with rapidity. However, the Disney *Beauty and the Beast* arrived and stayed put, as did the repulsive cynicism of the Kander & Ebb *Chicago*. The National's unostentatious revival of the Weill musical *Lady in the Dark* received more acclaim than it deserved as either singing or acting.

As always, the best acting performances made one proud to be a Londoner. Let me mention again Ian Holm as an astonishingly spontaneous and direct King Lear; Judi Dench leading us through a spiritual voyage in *Amy's View*; John Wood as A.E. Housman looking back on life, thought, and love in *The Invention of Love*; Simon Russell Beale as a quickfire, modern, witty, bibulous Iago; Philip Voss as a multifaceted Shylock, an alien amid the Christian city; Ben Kingsley, Alan Howard,

Denis Quilley, and Greg Hicks playing *Godot* like chamber music. Let me also briefly list Alun Armstrong taking masterful charge of *The Front Page* (Donmar Warehouse), Lindsay Duncan quietly illumining the darkness of *The Housewife's Secret* (National), Harriet Walter as another Jewish alien in *Passions* (Almeida), Eileen Atkins coolly handling the longer-than-long sentences of *A Delicate Balance* (Haymarket), Richard Briers trying with vivid comedy to keep up with the growing fantasy world of *The Chairs* (Royal Court). Just to say their names again seems an honour.

London was also lucky to see the movingly controlled, quiet acting of the Comédie-Française in Marivaux's *Les Fausses Confidences* (at the National). Too bad that London did not see Penelope Wilton awakening to life in Pinter's *A Kind of Alaska* (directed by Karel Reisz, a highlight of Dublin's Gate Theatre's Pinter Festival); her account of Hesione Hushabye in David Hare's production of Shaw's *Heartbreak House* (amid a marvellous ensemble production at the Almeida) showed a contrasting facet of this noble actress.

The other abiding pleasure of London theatregoing is repertory. I take it for granted that I could see, in one year, high-level stagings of plays by Webster, Vanburgh, Chekhov, Gogol, Shaw, Hecht and MacArthur, Beckett, Ionesco, Stoppard; I grumble that this year's Ibsen and Lorca offerings were not up to scratch. Where else but London could I behave with such arrogance? The day could yet come when we look back of theatregoing in the 1990s as a kind of haven. As A.E.H. says in *The Invention of Love*, "We are always living in somebody else's Golden Age".

Opera

Sci-fi set for Respighi in Rome

There are signs of renewal at the Rome Opera. The 1997-8 season opened impressively last month with Respighi's little-known *La fiamma*, but the real change is taking place behind the scenes, where the management is trying to shake off years of malpractice and accumulated debt. Sergio Escobar, the *soubrette*, is aiming to restore the Teatro dell'Opera to its former dignity by adopting market strategies, streamlining the bureaucracy and, if all goes well, setting up a charitable foundation for the house by 1999.

Escobar took up his post last season, after a career that included 11 years at La Scala and two at Italy's private television network, Fininvest. A believer in encouraging investments from the private sector, he is keen to stress that a "minimum" level of state funding must be maintained if the theatre is to maintain its independence, keep costs down and set prices that appeal to a broader public.

But the state subsidy, currently languishing at 25m behind La Scala, is not enough to cover running costs. A more ear-catching title than *La fiamma* will have to feature on the programme, if it is to make an impression in a country where the winds of political renewal seem to be cutting off the lifelines of many state-dependent institutions.

As a performance of *La fiamma* since its premiere at the Teatro dell'Opera in 1934 is enough to set suspicions racing. Of some 26 stagings, almost a third have taken place in Rome. In this latest production, with an Argentine director and singers with nationalities ranging from Russian to American, there was very little that could be called Italian. Even the music, a sorry cocktail of Wagnerian music and unmelodious Puccini, indicates that, while Respighi was eager to break the mould of Italian operatic tradition, he had not come anywhere near mastering the "unbridled" harmony of his German contemporaries.

In the leading role of Silvana, who discovers she has arcane powers in a 7th century Ravenna racked by superstition and witch-pabbies, Nelly Miricioiu lived up to her reputation as one of the most versatile and technically secure voices on the Italian scene. Sadly, not even she managed to graft delicate emotion onto Respighi's score. Gabriel Sade was unconvincing as the seductive stepson for whom Silvana falls upon his return from Byzantium.

As Eudossia, the meddling mother-in-law, Mariana Pentcheva failed to convey the power and richness of her voice. Pentcheva's performances have been regularly praised since her Italian debut in 1991, so the blame for her stilted rendition may lie with the composer who, to underline Eudossia's religious leanings, based his harmonisation around fifth and octave intervals.

Despite having a condom thrown at him as his baton was poised for the overture, Gianluigi Gelmetti conducted with sensitivity and precision, particularly during the seduction scene at the end of the second act and the love scene at the start of the third. But the real star of the evening was Hugo De Ana's production, tinged with a welcome dose of magical realism. Ana opted for a sci-fi setting for the palaces and churches of Ravenna, placing the action in a series of desert-like scenes dominated by huge fragmented relics of Byzantine art. It gave the impression of being on another planet, with a gigantic globe suspended in the gloom like an alien moon.

Luciano Chianese

INTERNATIONAL ARTS GUIDE

AMSTERDAM

EXHIBITIONS

Rijksmuseum
Tel: 31-20-673 2121
Medieval illustrated histories: the Hausbuch and its Master. Drawings, prints and a panel painting by the Master of the Amsterdam Cabinet, including the 64 sheets of the Hausbuch; to Jan 18

Van Gogh Museum
Tel: 31-20-570 5200
Auguste Préault (1809-1879) Romanticism in Bronze. 75 sculptures and medallions by the nonconformist whose works, during his lifetime, were regularly rejected by the Salon jury; to Jan 11

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8971

Dialogues des Carnéilles: by Poulenc. New production conducted by Yves Abel in a staging by Robert Carsen; Dec 30

BERLIN

CONCERTS

Philharmonie
Tel: 49-30-2548 8354
Berlin Philharmonic Orchestra: conducted by Claudio Abbado; in works by Weber and Beethoven; Dec 30, 31

OPERA

Deutsche Oper
Tel: 49-30-34384-01
● Händel und Grieg: by Hünperdick. Conducted by Olaf Henzold in a staging by Andreas Homoki; Dec 30
● La Nozze di Figaro: by Mozart. New production conducted by Christian Thielemann and staged by Götz Friedrich, with sets by Herbert Wernicke; Dec 31

CHICAGO

EXHIBITIONS

Art Institute Of Chicago
Tel: 1-312-443 3800
www.artic.edu
Renoir's Portraits: Impressions of an Age. Around 65 paintings, spanning the artist's career, of subjects including Claude Monet and Madame Renoir. The show has been seen in Ottawa and will travel to Texas; to Jan 4

CLEVELAND

EXHIBITIONS

Cleveland Museum of Art
Tel: 1-216-421 7340
www.cma.org
When Silk Was Gold: Central Asian and Chinese Textiles. Featuring 64 precious textiles from the 8th to 15th centuries, when they were of immense economic and cultural significance. Including the most important known "cloth of gold". The exhibition will travel to New York; to Jan 4

LONDON

CONCERTS

Barbican Hall
Tel: 44-171-638 8891
New Year Vienna Evenings: John Georgiadis conducts the London Symphony Orchestra in a programme including dances by the Strauss family; Dec 31; Jan 1, 2

DANCE

Royal Festival Hall
Tel: 44-171-928 8800
The Royal Ballet: programmes including Peter and the Wolf, Tales of Beatrix Potter and Les Patineurs; Dec 30, 31; Jan 1, 2, 3

Hayward Gallery

Tel: 44-171-261 0127
www.hayward-gallery.org.uk
Objects of Desire: The Modern Still Life. Exploring 20th century developments of a 400-year-old genre, this show ranges from Picasso and Matisse to Oldenburg and Warhol; previously seen in New York; to Jan 4

Tate Gallery

Tel: 44-171-587 8000
The Age of Fieschi. Burne-Jones and Watts: Symbolism in Britain 1860-1910. Works by British artists including the pre-Raphaelites Rossetti and Burne-Jones are presented alongside those of European contemporaries such as Redon and Moreau. The show aims to demonstrate the powerful influence of Symbolism on British artists; to Jan 4

OPERA

Shakespeare Theatre
Tel: 44-171-379 5398
The Royal Opera: The Merry Widow, by Franz Lehár, in a new translation by Jeremy Sams. New production by Graham Vick, with designs by Richard Hudson; Dec 31; Jan 1, 2, 3

MILAN

DANCE

Teatro alla Scala
Tel: 39-2-88791
Giselle: with sets and costumes by Marie-Louise Ekman; Dec 31; Jan 3, 4

OPERA

Teatro alla Scala
Tel: 39-2-88791
Macbeth: by Verdi. Conducted by Philippe Auguin in a staging by Graham Vick, with designs by Maria Björnson; Dec 30; Jan 2

NEW YORK

CONCERTS

Lincoln Center
Tel: 1-212-721 6500

www.lincolncenter.org
New York Philharmonic: New Year's Eve Gala. Programme of works by Tchaikovsky, Mussorgsky, Ravel and Bizet. Valery Gergiev conducts. Soloists include mezzo-soprano Olga Borodina, bass Samuel Ramey and pianist Alexander Toradze; Avery Fisher Hall; Dec 31

DANCE

New York City Ballet, New York State Theatre
Tel: 1-212-870 5570
George Balanchine's The Nutcracker; Dec 30, 31; Jan 2, 3, 4

EXHIBITIONS

Brooklyn Museum of Art
Tel: 1-718-638 5000
Monet and the Mediterranean: "It is so beautiful here, so bright, so luminous! One swims in blue air; it is frightening!" wrote Monet from Cap d'Antibes in 1888. Bringing together more than 70 works, this exhibition presents the fruits of several journeys made by the painter: to the Italian and French Riviera in the 1880s, to Venice in 1906; to Jan 4

Museum of Modern Art

Tel: 1-212-708 9480
www.moma.org
Egon Schiele: (1890-1918): The Leopold Collection. Vienna. Around 150 works by the Austrian Expressionist, dating from 1905 through 1918; to Jan 4

Pierpoint Morgan Library
Tel: 1-212-685 0008

● Cultural Curios: Literary and Historical Witnesses - relics of the great and the wise, including such oddities as Lewis Carroll's pocket watch and Voltaire's briefcase; to Jan 4
● Romanticism to Realism - 19th Century German Drawings: survey of 50 works from the collection, including drawings by Casper David Friedrich and watercolours by Adolph Menzel; to Jan 4

OPERA

Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
Il Barbiere di Siviglia: by Rossini. Revival of a staging by John Cox; Dec 31; Jan 3

PARIS

EXHIBITIONS

Musée d'Art Moderne de la Ville de Paris
Tel: 33-1-5367 4000
Gilbert & George: major retrospective of the British artists, comprising some 120 works and spanning their career from their meeting at St. Martin's School of Art in 1968 to the "Fundamental Pictures" of last year; to Jan 4

OPERA

Opéra National de Paris, Opéra Bastille
Tel: 33-1-4473 1300
La Traviata: by Verdi. Production directed by Jonathan Miller and conducted by James Conlon; Dec 30; Jan 1

Opéra National de Paris, Palais Garnier
Tel: 33-1-4343 9896
The Merry Widow: by Franz Lehár. Armin Jordan conducts a new production directed by Jorga Lavelli, with sets by Antonio Legato; Dec 31

ROME

OPERA

Teatro dell'Opera
Tel: 39-6-481801
www.teatro.it
La fiamma: by Respighi. This first production of the season is by Hugo De Ana, and is conducted by Gianluigi Gelmetti; Dec 30; Jan 2, 4

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10.00: European Money Wheel
18.00: Financial Times Business Tonight

COMMENT & ANALYSIS

Personal View • Gerald Segal

A dose of political reform

To recapture its economic success Asia must move towards liberal democracy

East Asia's economic fundamentals no longer seem robust. A large part of that problem lies with weak political fundamentals. As Asia's crisis turns into the most important economic event of the post-cold war period, it is essential to understand one thing: there will be no secure recovery unless there is political reform.

Asia has a paucity of robust, pluralist political systems with entrenched democratic institutions. Those now suffering economic woes have notoriously opaque, highly regulated and largely unaccountable political systems. Crony capitalism and inefficient financial systems flourish in such unreformed political environments.

Under certain conditions, it is true, political pluralism can actually hamper adjustment to the economic crisis. South Korea's electoral process clearly introduced a degree of uncertainty that was punished by the equity and currency markets. Autocratic Singapore and authoritarian China have, so far, weathered the crisis better than the more democratic South Korea or Thailand. On the other hand, perhaps the region's two most democratic countries, Taiwan and the Philippines, have been hit less hard.

As well as weak institutions, many Asian countries suffer from unresolved national identities, as in South Korea, Indonesia, and especially Malaysia, have serious identity crises because of resentment against powerful ethnic Chinese minorities. Extremists also build support along religious lines or against immigrant labour, as in Indonesia.

The result is distinctive patterns of democratic devel-

opment and often weak and dangerously populist politics. In these uncertain democratic transitions, it is easy to see why authoritarian governments warn against the perils of democracy.

But if one stands back, the tide of history is with those who argue that economic development requires more pluralist and institutionalised democracy. In the short term, the case is made by markets which, for example, punished authoritarian Indonesia when the fragile health of President Suharto appeared to threaten one-family rule. In the longer term, any state that wants to prosper as a post-industrial, information and innovation economy must move towards becoming a more liberal democracy.

Democratic change comes in different forms and through varying mechanisms. In good economic times, it tends to emanate from the top down, as in Taiwan or South Korea. In bad economic times, democratic pressure tends to bubble from below through the unrest of the dispossessed or disadvantaged. In both good and bad times, there is sometimes pressure from the international community in the form of demands for trade liberalisation, better human rights or strict conditions attached to loans from the International Monetary Fund. In the coming years,

east Asian governments will face demands for democracy from the bottom up and from the outside.

If east Asian countries want to continue to grow rich, they will have to accept some combination of the following five political reforms:

• The armed forces must take a less prominent role. This appears to have been achieved in South Korea and to have become more possible in Thailand. It is still an important concern in an Indonesia awaiting the succession to Mr Suharto.

• There needs to be a broadening of the range of business interests. Truly competitive economies require a multiplicity of vociferous economic actors. South Korea, Indonesia, Malaysia and Thailand are in need of such business-led pluralism. One of Taiwan's strengths is its broader base of business supporting diverse political interests.

• There must be a widening of the political forces outside the state that enhance civil society. There are healthy signs of a growing community of domestic non-governmental organisations in east Asia. Indonesia alone is said to have more than 10,000 NGOs. The news media in Jakarta are already remarkably free to criticise the regime, especially in comparison with Malaysia. It is hard to envisage real economic transparency and

accountability without a powerfully noisy and noisy press. Thankfully, the trend throughout the region is towards greater press freedom.

• There is a growing need for more institutionalised pluralism. One of Indonesia's major weaknesses is its weak party and government structure. Even Malaysia has more robust institutions. South Korea, in comparison with Taiwan, relies far too much on crony connections instead of building independent and competing power structures.

• There ought to be more external pressure on individual Asian countries to keep up the pressure for reform. One of the more encouraging trends is the breakdown of the previous Asean norm of non-intervention. The triple embarrassment over Cambodia, the deadly pollution from Indonesian fires and the contagion effect of the economic crisis have ended the notion that Asian states are political islands. The call by Anwar Ibrahim, Malaysia's deputy prime minister, for constructive intervention points to an acceptance of this reality, as does the agreement in Asean to use the Asian Development Bank to monitor economic conditions in individual states.

In spite of all such signs of political progress, it is important to recall that there is nothing inevitable about the process. Politics can often turn down dead ends or make good governance more difficult in the short run. East Asian states are bound to have bouts of labour and ethnic unrest and weak governments will be severely tested.

But like the stalled economies of Latin America in the 1980s, east Asians are confronting that difficult stage of economic growth where the uncertainties of political pluralism must replace the limited certainties of autocracy.

The author is director of studies at the International Institute for Strategic Studies and director of the UK's Pacific Asia programme.



Family fortunes: Suharto is no model of open government

LETTERS TO THE EDITOR

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IMF effectiveness already being assessed

From Mr Edward Bran

Sir, Denis Richard is correct in emphasising the importance of an effective evaluation of the overall performance of the International Monetary Fund, but he errs in not acknowledging the many internal and external evaluations already in train (Letters, December 19). The IMF's executive board, a body of 24 senior government representatives from the IMF's 182 member countries in permanent session in Washington - did consider establishing an independent evaluation department, but rejected it because of lack of agreement on its cost-effectiveness and on reporting relationships.

Mr Richard views the executive board as lacking the means to assess the work of the institution and its staff. The board runs the institution on a day-to-day

basis, makes all its important decisions, and has access to many sources of analysis and information other than the IMF staff. The idea that the board does not know what is going on is off the mark.

The board decided in 1996 to conduct a two-year experiment with external evaluations, for which it sets the terms of reference and appoints independent outside experts. The first such evaluation is virtually complete and concerns a review of the enhanced structural adjustment facility, the fund's concessional lending instrument for low-income countries.

It is being conducted by Mr Kewest Botchway (Harvard Institute for International Development, and formerly finance minister of Ghana) and Professors Paul Collier (Oxford University),

Jan Willem Gunning (Free University of Amsterdam), and Koichi Hamada (Yale University).

The next important external evaluation under this experiment will be a review of the effectiveness of IMF surveillance over the economic policies of member countries. At the end of the experimental period, the board will assess the experience with evaluation and decide on next steps.

Mr Richard is also wrong in denigrating the candid internal reviews of key operations conducted by IMF staff, which are often published. The 1995 Whitmore report evaluating the Mexican crisis was not released publicly because the agreed ground rules called for confidentiality; however, its main conclusions were featured in the IMF's 1995 annual report (pp 45-46). Major reviews

conducted by the office which I head are also made available to the executive board, not just to management, as Mr Richard claims. Quite apart from this evaluation work by staff and independent outside experts, the executive board itself conducts periodic reviews of all main IMF policies and actions, the results of which are reported in the IMF's annual reports.

Although the IMF makes mistakes, just as any other organisation, it surely does not shrink from debating its actions, learning from experience, and reviewing its effectiveness.

Edward Bran, director, office of internal audit and inspection, International Monetary Fund, Washington, D.C., US

Russian-style loyalties a tricky matter

From Mr Mergen Mongush

Sir, Though your article on the tribal loyalties of the Russian nomenklatura ("Mercedes nomenklatura", December 23) perfectly describes the trappings of wealth, such as luxurious cars, homes, and special passes, it fails to explain fully the loyalties, which are a tricky matter.

If someone devises an economically sound get-rich-

quick scheme, he or she must team up with people who have the essential experience and training and, at the same time, whose loyalty to that person will be beyond suspicion. So a simple CV or old school tie won't do. Only the combination of the two makes a team a team, the loyalty to which is more than that of a tribe as it transcends all race, religious, language, or custom

barriers. The core of any Russian company is a multi-national bunch of former colleagues, university friends, or classmates diluted with a modest number of their relatives and, occasionally, old flames. A kind of ideology-free nomenklatura based on personal relations.

Mergen Mongush, Batnaya St., 8-1-118, Moscow, 113628, Russia

Rather low for an all-time high

From Professor D.R. Myddleton

Sir, Your report, "UK gilts hit an all-time high" (December 24) calls for comment. Looking at undated gilts, for example, the price of 2½ per cent consolidated stock (which Dalton issued at par in 1946) is now just under 40. So the stock has lost 80 per cent of its nominal value since then.

But the real position is far worse. The pound itself has lost more than 95 per cent of its purchasing power since 1946. This is true whether one uses the retail prices index or the gross domestic product deflator.

So in terms of constant pounds, "Dalton's" stock has lost at least 98 per cent of its purchasing power. After 50 years, less than one-fifth of its purchasing power is left.

How can this be described as "an all-time high"?

D.R. Myddleton, professor of finance and accounting, Cranfield School of Management, Cranfield, Bedford MK43 0AL, UK

Small business key to jobs in Indonesia

From Siddharth Deva

Sir, "Alarm bells ringing as Indonesia's woes grow" (December 16) took me back to the early 1980s when Indonesia was undergoing a recession not dissimilar to its current predicament.

Between 1980 and 1985, growth rates averaged 3.6 per cent while the Indonesian labour force rose at about 4 per cent per year. The economic slowdown affected nearly all parts of the economy, in particular mining, construction, trade and transport, but it did not lead to a decline in employment. In construction, manufacturing, trade and transport, employment rates in fact shot up, largely because

of informal sector activities. Of the 11m in the working labour force in Indonesia in 1980-85, more than half were family workers (whereas in 1980 family workers accounted for only 18 per cent of the workforce).

Unemployment was a luxury millions of Indonesians could not afford; they were forced to opt for underemployment.

Like the recession in the early 1980s, today's slowdown in Indonesia will also force children and older women to enter the labour market and it will lead to even higher rates of underemployment, especially in rural areas. The Indonesian economy simply has to create

ate jobs to absorb an expanding labour supply. Therefore, it is essential that the International Monetary Fund encourage the Indonesian government to foster small businesses by removing policies which favour the conglomerates with close political ties. Public investment in infrastructure building and affordable housing, both of which are badly needed, will also create jobs, thereby reversing the growth of unemployment. Otherwise millions of Indonesians are doomed to lives of grinding poverty.

Siddharth Deva, 55 Wytham Street, Oxford OX1 4TR, UK

Leyla Boulton on how environmentalists have updated their image, as well as their links with governments and business

Greens follow suit

BUSINESS TRIBES



Now that their quest to protect the environment has evolved from a batty side-show into a mainstream issue for governments and big business, environmentalists have sharpened up their act. Gone are the woolly jumpers and sandals. In their place are smart suits and ties.

Their new weapons are mobile phones, instead of the placards of old. Their relationship to traditional enemies in business and government is one of negotiation, not confrontation. Their habitat is mostly big cities, where the enemy can be influenced - although they remain fond of the countryside.

"It's a completely natural evolution," says Peter Melchett, the head of Greenpeace UK. "It's not enough simply to say there's something happening to the environment. You now have to say what needs to be done to solve the problems."

This helps explain why, just days after Greenpeace activists scaled a British Petroleum offshore rig to protest against new oil exploration this summer, Mr Melchett had dinner with John Browne, BP's chief executive.

Companies like BP are now routinely acknowledged by environmentalists as the best hope of delivering the technology needed to tackle problems such as global warming. True, Greenpeace (which thinks fossil fuels should be phased out) and BP (which does not) often have diametrically opposed views. But they have something in common too. They are both interested in technical solutions to mitigate the effects of fossil fuels on the earth's temperature.

If the tribe is forging a new relationship with business, its links with government are closer still. At the Kyoto conference on global warming this month, environmentalists helped government officials to hammer out the world's first treaty to curb the use of fossil fuels.

Dominique Voinet, who just a year ago headed France's Green party, actually represented her country as environment minister. Her plain two-piece suit was a far cry from the Parisian chic of more elegant cabinet colleagues. But a suit it was.

Another characteristic of new environmentalists is a high level of education to match that of the "enemy". Nick Mabey, the 30-year-old economist for the UK branch of the Worldwide Fund for Nature, epitomises this trend. A graduate of the Massachusetts Institute of Technology, he joined the pressure group from the London Business School.

"People don't expect you to have economic knowledge so you get hyper-patronised to begin with," he says. But once sparring partners realise they are dealing with a professional, he says, they are sometimes more open to persuasion.

"To be better dressed than they are" is also important.

Environmentalists are certainly aware of the dangers of compromising the independence that has underpinned their popular appeal

says Mr Mabey, a Kevin Costner lookalike in cufflinks. "It boosts your confidence and theirs if you don't appear in sandals as they expect."

The 1990s transformation of the environmentalist movement had its origins in the US with the Environmental Defense Fund. The group's founding motto in 1967 was "sue the bastards", a reference to its goal of forcing companies to improve their behaviour through lawsuits.

But very early on, says the group's chief, Fred Krupp, a 43-year-old lawyer with a penchant for double-breasted suits, the group saw that "the most powerful form of advocacy was offering alternative ways to get the results we need."

In 1990, Mr Krupp, a graduate of Yale and Michigan law school, set up a partnership with McDonald's (public enemy number one for some environmentalists) to help the fast-food chain cut down on wasteful packaging. This led the company to abandon, in the US at least, polystyrene packaging for hamburgers.

Lately, more and more environmentalists have embraced what Greenpeace calls "solutions campaigning". Under the influence of Thilo Bode, its German international director whose modernising efforts have been pilloried by disgruntled traditionalists, Greenpeace this year spent \$1m (£800,000) developing the prototype of a car twice as fuel-efficient as conventional vehicles. The project was an expensive attempt to prove that car manufacturers are capable of producing more environmentally friendly cars faster than they admit.

Similarly, the Worldwide Fund for Nature has negotiated schemes with retailers to guarantee to consumers that specially certified fish and timber products have been produced sustainably. It is even discussing with industry executives a plan for labelling oil supplies produced in ways that minimise environmental damage.

Some companies use such alliances to boost their green credentials, particularly since environmentalist groups bring with them a flair for grabbing public attention unrivalled by many companies. "When it comes to abetting down the front of your office building for the *Nine O'Clock News*, they have beaten us every time," said George Watkins, chairman of the UK subsidiary of Conoco, the US oil company. "We'd make a great team if only Greenpeace would behave itself."

Although Greenpeace has vowed to continue direct action campaigns where necessary, it has also offered to harness its campaigning muscle to develop businesses of which it approves. It has become the unofficial marketing arm for fledgling solar power companies, such as BP Solar. Greenpeace lobbies governments to subsidise solar companies, businesses to buy their products, and journalists to write about them.

But as the battle lines with business become blurred, does the tribe risk sowing the seeds of its own destruction? Environmentalists are certainly aware of the dangers of compromising the independence that has underpinned their popular appeal. "Our brand is too important to let people abuse it," says Mr Mabey. Business executives too say they want to maintain their boundaries setting them apart from campaigners. "It's a bit like dealing with a porcupine," says Claude Fussler, public affairs manager for the European subsidiary of Dow Chemical, the US multinational. "We need to get close but not too close."

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Tuesday December 30 1997

More deaths in Ulster

The spiral of sectarian violence began to uncoil again over the weekend in Northern Ireland. On Saturday Billy Wright, a Protestant extremist, was killed by fellow prisoners from the extreme nationalist Irish National Liberation Army inside the Maze prison. On Sunday his supporters retaliated by opening fire outside a hotel in County Tyrone. It was apparently mere chance that they killed a doorman who had himself served a life sentence for IRA murders rather than scores of Catholic teenagers enjoying a disco inside.

It is shocking that prisoners in a "high security" jail had firearms and were able to murder a fellow inmate. But calls for the resignation of Mo Mowlam, the Northern Ireland secretary, on this score are unjustified. Most of the concessions involved were made under her predecessors. More worrying are the implications for the ceasefire officially observed by both Republicans and Loyalist paramilitaries, and above all for the chances of a political settlement.

Neither Mr Wright nor the INLA were parties to the ceasefire. Both were declared opponents of the talks process. Mr Wright had been threatened with "summary justice" by his own side for breaches of the ceasefire, while the INLA's relationship with the mainstream Republican movement from which it split in the 1970s have

been equally stormy and violent. Theories of an IRA conspiracy, using the INLA to provoke polarisation of the two communities and a Unionist walk-out from the talks seem far-fetched.

But what is true is that lack of progress in the talks makes it easier for extremists on both sides to write them off and justify a return to violence. Ms Mowlam's problem is less her responsibility for security lapses than her identification with a policy of confidence-building measures aimed exclusively at paramilitaries. This seems to betray her own lack of confidence in non-violent political leaders, and therefore in the talks process itself.

Her priority is, it seems, to keep the paramilitaries involved in the talks, observing at least a theoretical ceasefire (even if that means explaining away a series of incidents that look uncomfortably like breaches of it). Instead, she should be seeking to share responsibility with mainstream leaders from both communities whom, if the government's timetable is meant seriously, she expects to be governing the province together within 12 months. If she really believes in that prospect, her response to the grave threat of the past few days should be to call an immediate meeting of all parties involved in the talks. She should then seek their agreement on measures to protect the public from violence while the talks continue.

Hanoi's choices

In choosing Le Ka Phieu as its new head, Vietnam's communist party seems to be signalling that its priority is to reinforce its own authority rather than risk radical economic reform. If so, it is making a mistake. Vietnam urgently needs robust reform of loss-making state enterprises and banks if growth prospects, essential for a stable society, are to be maintained.

It is not difficult to see why the party is nervous. Though Vietnam has escaped the worst ravages of the Asian currency crisis, growth has slowed sharply this year from the 9.3 per cent recorded in 1996. Contracted foreign investment has fallen 40 per cent, rice exporters are under pressure in the wake of the Thai baht devaluation, and there has been sporadic social unrest.

To deal with this, the party has picked a conservative with no experience of the West and a record of hostility towards capitalism. Admittedly its choice was limited. Vietnam's ageing hierarchy is short of charismatic figures who could take reform forward. Too many senior cadres benefit corruptly from the status quo, and have every incentive to oppose reforms which dilute their power.

But Vietnam cannot escape the consequences of inaction. Unlike China, which faces similar choices, it is not cushioned

by a large current account balance of payments surplus, high foreign exchange reserves and a manageable foreign debt. Vietnam is struggling with a wholly unsustainable payments deficit of around 10 per cent of gross domestic product. That makes the right choices harder, but it also makes them more pressing.

So far Vietnam has stubbornly refused to recognise the extent of its problems. Multilateral institutions like the World Bank and International Monetary Fund have been trying to get the message across, but without success. Lingering war guilt also seems to inhibit plain speaking by donors and makes them reluctant to cut aid commitments. Vietnam thus assumes it has a right to help. It must be made to understand that donor conditionality is all the more important now that governments have to assist larger countries whose troubles pose a systemic risk.

That leaves the hope that Mr Phieu may turn out more of a pragmatist than his record suggests. Then he would realise that in the short-term adjustment is inescapable and in the long term there can be no economic miracle without reform. The communist party may be obsessed with control but, if it cannot deliver credible prospects of higher living standards, its chances of retaining authority are limited anyway.

Transition woes

The Czech republic and Slovakia have enjoyed very differing fortunes since they split apart in the aftermath of the collapse of communism, not least in their attempts to join Nato and the European Union. The Czechs have been in the fast track to integration in western Europe. Their Slovak neighbours have been stuck in the slow lane because of their inability to develop a healthy democracy, in spite of relative economic success.

Yet it is apparent that they are both mired in remarkably similar structural problems. Their troubles stem from flawed economic and financial reforms, and the refusal of their political leaders to admit their mistakes, for which they may be belatedly punished by their electors at the polls in the coming year.

The downfall of Vaclav Klaus, the Czech prime minister, has brought the crisis in Prague into the open. The plight of Slovakia remains half-hidden. But time appears to be running out too for Vladimir Meciar, the nationalist Slovak leader. The recent collapse of the country's third-largest bank into forced administration is a clear warning of trouble to come.

Mr Klaus was initially praised for his clear commitment to market-based economic reforms. But belief in his prowess as a macro-economist blinded him to evidence of growing structural

problems. In particular, his mass voucher privatisation programme has created as many difficulties as it has solved.

It formally transferred state assets into the hands of millions of ordinary citizens, but did little to improve corporate governance. Instead it allowed the creation of poorly regulated investment funds, controlled by asset strippers, or by ill-supervised state-owned banks. As a result, Prague has failed to develop the sort of well regulated and efficient capital markets which have emerged in Poland and Hungary.

Slovakia is even further behind, its macroeconomic success of recent years built on fragile foundations. The sale of state assets to insiders has done little for restructuring, while the state-dominated banks are burdened by bad loans. Devaluation of the currency has been averted only by crippling real interest rates.

The failure in both countries to grasp the importance of effective capital market and banking regulation, and a refusal to deal with corruption in the system, have encouraged lax standards of political and financial behaviour. These problems need to be tackled energetically and quickly. If they are, then fresh capital and management will be attracted from abroad, from which both countries can only benefit.

This was the year when the world woke up to economic and monetary union, when the single currency moved from a distant dream to a virtual certainty.

There were plenty of heart-stopping moments along the way. Many more lie ahead. But Emu's launch on January 1 1999 looks assured. Europe's leaders have passed the point of no return.

So has big business. This year, European banks, insurance companies and industrial groups began preparing actively for the euro. They hired expensive computer staff, modified billing and payroll systems, and launched a wave of pan-European bids and mergers on a scale not seen since the launch of the single market a decade ago.

The corporate restructuring anticipated the competitive pressures that will arise from price transparency and capital mobility across the euro zone. It helped to make the single currency a reality. Not in the sense of euro coins jangling in the pockets of Mr and Mrs Euro-citizen, but by creating momentum towards monetary union that no one – not even the hawks in the Bundesbank – could stop.

Other forces transformed Emu's fortunes in 1997. By far the most important was economic recovery in the European Union. Renewed growth spelt bigger tax revenues. Hard-pressed governments suddenly had a breathing space in which to meet the Maastricht budget deficit target of 3 per cent of gross domestic product needed to qualify for Emu membership.

By mid-October, the European Commission predicted that only Greece would miss the target this year, with three countries – the UK, Sweden and Denmark – likely to stay outside on political grounds. The Asian currency crisis could still shave predictions that the EU will grow at an average 3 per cent in 1998. But the word in Brussels is that Europe has enough self-generated growth to remain relatively unaffected by an external shock, barring a collapse in Japan.

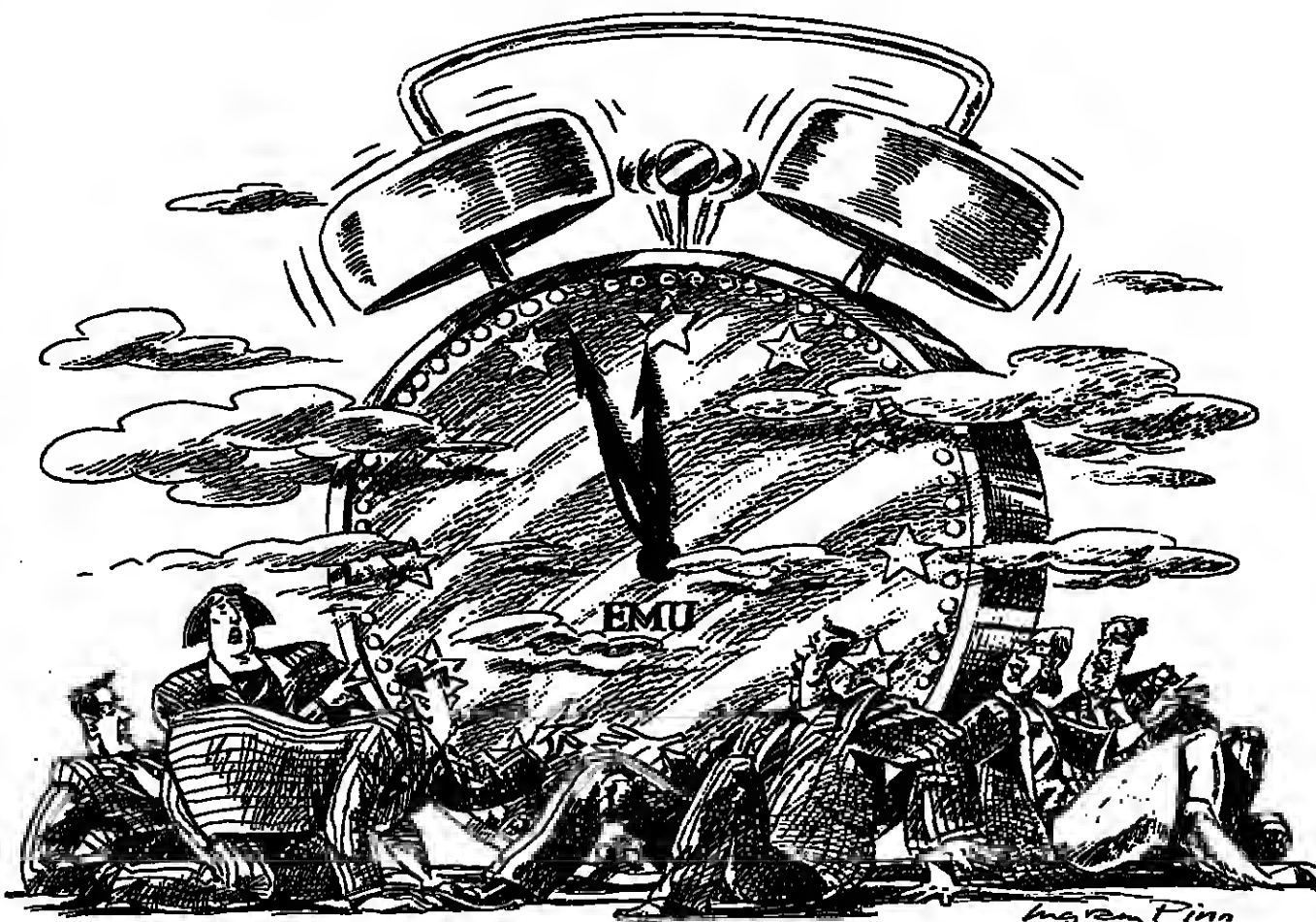
The second favourable development has been a prolonged spell of record low interest rates in Germany, magnified by the weakness of the D-Mark against the dollar. Washington took a relaxed view, seeing the currency alignment as one of the few stimuli to growth in Europe. "If Emu goes ahead," says David Hale, chief economist of Zurich Kemper Investment, "they should put [US treasury secretary] Bob Rubin's head on the euro notes." Third, Europe's leaders and central bankers learned the lessons of the "currency wars" of 1992-93 when they fought in vain to defend exchange-rate parities. The decisive move came last September in the spa town of Maastricht. EU finance ministers declared they would announce in May 1998 the rates at which individual currencies would enter Emu. Currency traders were put on notice not to second-guess this conversion between the selection of Emu founder members in May and the launch of the euro on January 1 1999.

Mondorf was confirmation that

97 It was the year when... Europe woke up to Emu

Point of no return

Emu went through many twists and turns in 1997, but the project is now more solid than ever, says Lionel Barber



the politicians and the central bankers would hold their nerve.

Whatever the public's own doubts about Emu or the calls for a postponement, particularly in Britain and Germany, the Emu timetable remained intact. This was a tribute to the French and German governments which were determined to keep to the commitments under the 1992 Maastricht treaty. They still have to agree on whether a Dutchman or a Frenchman should head the future European Central Bank. It was also a testament to the skill of a handful of independent professionals in Brussels and Frankfurt who stuck to the script even when the chief actors occasionally forgot their lines.

Baron Alexandre Lamfalussy, who stepped down in mid-year as president of the European Monetary Institute, the forerunner of the ECB, played a central role. Known as the Holy Spirit hovering over the project, he earned the trust of politicians and central bank governors alike. Another unsung hero was Sir Nigel Wicks, the British chairman of the EU's secret reserve monetary committee, which prepared all the key meetings of EU finance ministers.

At times, the Emu show threatened to come off the road. The decision by Jacques Chirac, the French president, to call for early parliamentary elections in France still looks like the action of a desperate man out of touch with the mood of the public. For two fraught weeks, the unexpected victory of the Left threatened to provoke a crisis with the Germans over the Socialist-led government's commitment to fiscal discipline.

The stand-off ended at the

Amsterdam summit. Lionel Jospin, France's prime minister, signed up to the stability pact enforcing budgetary discipline in return for vague assurances about growth and employment.

This allowed the government to introduce extra measures to trim the 1997 deficit, which had threatened to spiral to more than 3.5 per cent.

The Franco-German confrontation pointed to underlying tensions within the Emu project, but it also showed that French policy towards monetary union had stayed consistent since Francois Mitterrand abandoned socialism in 1983. Occasional wavering aside, France's strategic objective of creating a European central bank to dismantle the Bundesbank's *de facto* power to set interest rates across the EU has always prevailed.

Germany's government, too, stuck to its long-term Emu goal. Helmut Kohl, the chancellor, declared solemnly that the alternative to the single currency was a collapse of the EU and the risk of renewed conflict in Europe.

By the spring of 1997, unemployment had risen above 4.5m, the highest since 1933. A slower-than-expected recovery was hurting tax revenues. Germany, once the model economy in Europe, had to admit that an extra effort was needed to meet the self-determined target of 3 per cent.

In May, Theo Waigel, Germany's finance minister, flew by helicopter to Frankfurt with a plan to revalue the Bundesbank's gold and foreign exchange reserves. It was a defining moment. Operation Rheingold, as it was dubbed by critics, left

Bonn open to charges that it was engaged in accounting gimmickry. It weakened Germany's case for keeping other countries, notably Italy, out of the first wave of Emu.

Yet the debate over the gold reserves had a perversely positive result. Mr Waigel's manoeuvres – which surely had Mr Kohl's blessing – showed how desperate Bonn was to meet the Emu deficit target. The gold revelation was postponed for 12 months, keeping the Bundesbank's honour intact. Mr Waigel kept his job, and German public opinion on Emu began to shift from sceptical opposition to passive resignation that the single currency was coming.

The Hamburg state elections in late September marked a final turning point. Henning Voscherau, the city mayor, ran an anti-Emu campaign that backfired. The Social Democrats suffered their worst defeat since the second world war. The result sapped the confidence of those in the SPD and the governing CDU-CSU coalition who were pressing for a delay.

The other battlefield was in Italy, where the centre-left Olive Tree coalition led by Romano Prodi was mounting a strong effort to meet the Maastricht deficit. In early February, the Financial Times revealed a plan to delay Italy's participation in the first wave of single currency countries. Upstairs ensued. Traders sold off the lira, but by the end of the day the markets had staged a strong recovery.

The message was clear. As long as Mr Prodi could stay the course, he could expect the markets to give Italy the benefit of the doubt. The autumn crisis over pension reform met with

astonishing calm. Although the government fell, Mr Prodi was back in power within a week – a recovery that may seal Italy's chances of being in the first wave.

The rest of the world has also begun to catch up with events in Europe. Larry Summers, deputy US treasury, gave a qualified blessing to Emu in testimony to Congress. Americans remain generally sceptical about whether Europe can stand the rigours of a single currency. But Mr Summers has given a clear sign that Washington believes Emu is coming. As with German unification, it has no intention of standing in the way.

The new Labour government in Britain has taken the same view. After much internal agonising, Labour has declared its intent to join the single currency – though not until after the next general election, due by 2002. Some have dismissed the qualified commitment as unnecessarily timid. But Tony Blair, the prime minister, insists he needs more time to turn round sceptical British public opinion.

As Mr Blair discovered at the EU summit in Luxembourg in December, the rest of the Union will not wait for Britain. On tax, employment, and budgetary policy, the trend is towards more intensive co-operation, especially among euro-zone countries. The Emu group will even form its own club. Outsiders can apply, but have no guaranteed seat at the table.

The post-Emu world is taking shape. No one can pretend they know exactly how it will work or what forces it will unleash. One peak is within sight, though others remain to be scaled. But that is another story.

OBSERVER

Rhodes's collar

The sight of bankers scurrying between hastily convened meetings in New York seemed to disclose how to prevent the financial crisis in South Korea from getting out of hand brought back memories of 15 years ago.

Then, Latin America was at the centre of the storm – and the scale of the potential losses was altogether larger and more life-threatening for the banks. But some things don't change. One of them is Bill Rhodes, the Citicorp vice-chairman who led the banks through the discussions over re-scheduling the Latin debt. Rhodes has been in the driving seat again in recent days, other bankers involved in the talks say, pushing for an agreement that would give more time for Korean borrowers to repay their loans.

Rhodes has not been the host of this particular show. New York Fed president Bill McDonough brought the banks together yesterday then tried to retreat into the background, eager to preserve the impression that this is a private-sector effort. Also in evidence has been Ernie Stern, the former World Bank president and now J.P. Morgan managing director. For US banks at least, there is

not as much at stake as there was in the early 1980s. Perhaps that explains why some don't seem too happy at Rhodes's apparent attempts to drag them into a co-ordinated plan that would reduce their own room for manoeuvre.

The other big difference this time around is that investment banks like Goldman Sachs and Salomon Smith Barney were also invited to yesterday's meetings, at the insistence of the commercial banks. So who will come to the rescue – the commercial banks or the bond markets? And if Korea is saved, who will be able to claim the kudos this time around?

Left bank

As efforts to co-ordinate the financial rescue of Korea gather pace, each major country has chosen one bank to co-ordinate its response. Usually, the recipient of this dubious honour is the bank with the most loans outstanding to Korea; but not in France – the banking commission has asked Société Générale to take the leading role.

But France's biggest lender to Korea is Crédit Lyonnais. Perhaps the Paris banking supervisors felt that an institution in the throes of a rescue which might cost over \$10bn isn't the most appropriate

leader of discussions on restructuring bank debts.

Sharp manoeuvre

It hasn't been an easy year for Delia Borge, with the firm's focus over the launch of its A-class cars and the delay in its Smart joint venture with SMG of Switzerland. But Jürgen Schrempp isn't going to let a few unstable motors spoil his New Year party.

In his initial review of business in 1997, the company chairman highlights "our rapid, customer-orientated responses" to the "challenges" as evidence that "we are more success-orientated and have become more efficient – a force to be reckoned with". There's nothing like subjecting your customer response system to the elk test.

Currying favour

L.M. Singhvi, whose record seven years as Indian high commissioner in London ends this month, could be followed by the shortest-serving envoy, Salman Haider's appointment is provoking undiplomatic noises in New Delhi.

Some say India's caretaker government shouldn't make such an important decision – particularly sensitive in the wake of the Queen's recent

controversial visit – until after the spring election, when the decision may, in any case, still unravel.

Haider is a former foreign minister whose slick political skills – which saw him through tricky leadership talks with the Pakistanis in the summer – should equip him to handle the British Foreign Office.

At one of his countless goodbye parties, Singhvi spoke characteristically at length – about the London-based Commonwealth Secretariat, signalling that he might like to be an "international civil servant". Secretary-general Chief Emeke Anyaoku, who has two years of his contract to run, was in the audience and, said a guest, "noted Singhvi's interest in his job".

Mr Motivator

Zoltan Medveczki, president of Hungary's Green party, isn't courted popularity among his rank and file. He is advertising in newspapers for parliamentary candidates in elections in May. Why so? "We don't think our members are the wisest people in the country so we would like to give a chance to the most suitable candidates," explains Medveczki. The party, set up in 1989, has yet to win any of the 386 parliamentary seats. It may have to wait a while longer.

Financial Times

100 years ago

Pneumatic Tyres
The prospectus of the Dunlop Pneumatic Tyre Company (France), issued in August last year, carefully avoided any estimate of probable profits. But a very large income was several times hinted at. It is rather disappointing, therefore, to find from the first report, now before us, that the twelve-month working permits of a dividend of only 4½ per cent per annum. It is stated that demand for the company's tyres has been unusually large, but prices have been cut "in view of the unsettled nature of the company's patents."

50 years ago

The Soviet Purge
Reports from different centres make it apparent that the drastic amputation of currency and credit in the Soviet Union was more generally expected than had been thought. For some weeks there had been buying of a panicky character, presumably by Russian nationals. What has caused surprise is, that in a police state like Russia, it should have been possible to escape the meshes of the political regimentation.

Rajiv's widow to fight for Congress party

By Amy Louise Kazmin
in New Delhi and
Krishna Guha in Bombay

Sonia Gandhi, the widow of Rajiv Gandhi, India's former prime minister, agreed yesterday to campaign for the country's Congress party in an apparent attempt to halt its fragmentation.

Mrs Gandhi's personal secretary said the Italian-born widow had "accepted" to a "unanimous request" from the Congress working committee to "campaign for the party at this difficult moment" in the run-up to the general election, likely to be held in February or March.

The move represents an effort to revitalise the party through an emotional link to the towering Nehru-Gandhi dynasty, whose founder, Jawaharlal Nehru, helped steer India to independence 50 years ago. Congress, which has endured the assassinations of Jawaharlal's daughter Indira

and her son Rajiv, has dominated Indian politics for most of its independence.

Mrs Gandhi's announcement follows a spate of defections over the last week by Congress politicians, who have accused Sitaram Keer, the party leader, of presiding over the destruction of the party.

In the past week the party has split in West Bengal, Orissa, Tamil Nadu and Karnataka - states where it had high hopes of winning seats.

V.N. Gadgil, a Congress spokesman, said Mrs Gandhi's decision will stem the exodus and bolster support for the ailing party. He said her decision might bring some of the alienated politicians back to the Congress fold. Several political defectors suggested they would return if Mrs Gandhi took control of the party.

"It will stop further defections," he said. "Nobody will go out of Congress. Some of those who already left, they might even come back."

Mr Keer also said yesterday that he was delighted with Mrs Gandhi's decision.

Rajiv's widow has been an elusive figure who has cast a long shadow over Indian politics. Though she has never taken a public political role, many Congress politicians have looked to her for leadership and to revive the party's fading fortunes. Until now, however, she had preferred to remain behind the scenes.

Yet while Congress politicians have placed high value on her stock, analysts say the impact of her foray into the election campaign is far from certain.

"In three months' time, when the election results will be in, either she will be the next prime minister and the first foreign-born prime minister of India, or she will have been a myth that has been exploded," said Pran Chopra, a political analyst at New Delhi's Center for Policy Research.

Nut prices fall as new almond trees yield record crop

By Gary Need in London

The introduction of hybrid almond trees is creating a global glut of the nuts. A record Californian crop - California accounts for about 75 per cent of the market - is expected to be declared tomorrow, further depressing low international prices.

The California Agricultural Statistics Service (Cass) is expected to announce a final crop total for 1997 of about 340m kg - against a forecast in June of almost 300m kg - substantially in excess of the record 344m kg of 1994.

The increased production is primarily due to the new trees, which require less space. Growers can pack more trees into fields and increase output considerably. Yields in California have increased from 395kg per acre in 1970 to more than 454kg now.

Prices for industrial almonds - the bulk of the crop and the type processed for confectionery - have meanwhile steadily slipped. The price is now about \$350 per 100kg compared with \$500 a year ago.

Prices for higher-grade almonds - those eaten whole - are down to about \$400 per 100kg now from more than \$600 last season. Traders believe that prices will fall even further, perhaps below the nadir of \$275 per 100kg reached four years ago.

The surplus is likely to grow in the near future, Cass says that within two years Californian annual almond production levels will reach 490m kg.

Nut traders expect California to steal market share from competing almond producers around the Mediterranean, especially Italy, which produces around 14m kg annually. But they regard the outlook for prices as gloomy.

This is especially likely if California's main competitor, Spain, manages to recover production levels lost by successive years of drought. Spanish almond orchards are capable of producing more than 80m kg annually, but drought has reduced that in less than 60m kg.

Prices may also suffer as a result of what some nut traders believe is a growing willingness among confectioners to shun nuts in favour of other ingredients. "One of my main buyers recently told me that a trial of a piece of confectionery without nuts had been very successful," said one London-based trader.

Traders are awaiting the February blossom on California's almond trees. "If that's good - and the early signs are that it will be very good - 1998 will be another bumper year, and prices will go down even further," said one.

Hollow hostilities

THE LEX COLUMN

It comes as little surprise that Promodes, the French supermarket group, has dropped its hostile bid for Casino. Ever since Rallye, Casino's protective shareholder, raised its voting stake to 42 per cent, the mountain has looked unclimbable. But as one person - Jean-Charles Naudri, Rallye's controlling shareholder - held the key, why did Promodes not square the offer with him first? Be that as it may, it has gained a couple of points by going hostile.

First, it discovered that the other large minority holding, that of the Guichard family, was shakable. Nearly a third of the family members would not commit themselves to Casino. Second, Promodes achieved a co-operation agreement with its target. Some of the specifics, such as joint efforts outside France, look unexciting. But if it heralds a domestic tryst that shares costs or - had news for consumers - limits competition, this would be a bigger prize. As with the carve-up of interests by rival German and Italian bidders for the French insurer AGF, the outcome favours the companies and their incumbents; independent shareholders lose out.

The bid's abandonment shows the limits to industrial restructuring by takeover in France. Even the predator has a two-tier ownership structure that piles voting rights on to one set of shareholders. Legal changes are needed to promote equal treatment of investors. The other barrier, family shareholdings, remains common but the dispersal of founders' stakes is eroding it. But what of the takeover carrots, notably boosting profits by cost-cutting? Here too, the barriers remain high. Promodes' bid provoked such protests in Casino's home town that the aggressor found itself promising it would not make the very cuts needed to justify paying a premium. Plus ça change...

That said, all divisions being at least profitable in 1997 is cause for celebration. Despite a likely stronger showing from the commercial vehicles division, real value creation is probably still to come. Nor should rare profits at Dasa tempt Daimler to regard it as a core business.

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With 1997 a record year for management buy-outs and buy-ins, the UK private equity market reeks of machismo. Recent large fund raisings and the consequently greater capacity for leverage have given venture capitalists houses over \$50bn (\$55bn) to play with in 1998. But in the increasingly crowded UK market, prices have soared, often regardless of the genuine value that can be added to the businesses. And elaborate financing structures - such as backloading interest payments and paying dividends out of exit proceeds - have helped to increase gearing to near 1980s levels. Alarm bells should be ringing.

The outlook for the two main factors driving high returns from buy-out funds - falling interest rates and rising price/earnings multiples - is uncertain. So even a flight to quality, through fewer and much larger deals, will be risky. Given the likely capture of IPC from under the nose of innumerable trade bidders is a case in point. Although the consumer magazines business is highly cash generative

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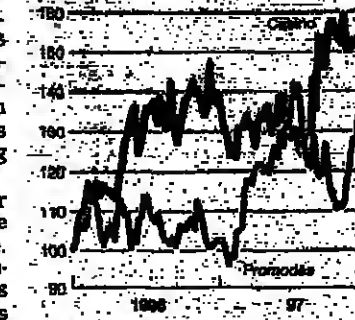
business is highly cash generative

business is highly cash generative

FTSE Eurotop 300 index:
950.2 (+22.7)

Promodes/Casino

Share price relative to the CAC 40 index



Source: Datastream/FT

will be felt not just in lost sales but in a host of other ways, including recalling the original car, re-designing it and re-marketing it. And the longer term impact on Mercedes' premium pricing is unknown.

That said, all divisions being at least profitable in 1997 is cause for celebration. Despite a likely stronger showing from the commercial vehicles division, real value creation is probably still to come. Nor should rare profits at Dasa tempt Daimler to regard it as a core business.

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COMPANIES AND FINANCE: INTERNATIONAL

Swissair to buy stake in Italian airline

By Paul Betts in Milan

Swissair, the Swiss national flag carrier, is to acquire by April a substantial minority stake in Air One, the independent Italian airline set up two years ago.

Air One, controlled by the Italian Toto construction group, yesterday said it had signed a preliminary agreement with Swissair involving the sale of a large minor-

ity stake and greater collaboration between the two airlines.

The deal is part of the scramble for alliances and consolidation in the European airline industry and follows the recent strategic agreement between Alitalia, the Italian state-controlled flag-carrier, and KLM Royal Dutch Airlines.

Swissair had made an unsuccessful attempt to

forge a strategic partnership with Alitalia. However, an Air One official yesterday said the agreement with the smaller Italian carrier was not directly related to Swissair's failed bid for a partnership with Alitalia. He said Air One and Swissair had already established commercial ties which would now be reinforced.

Air One, which operates 12 aircraft, including 10 Boeing

737s and two McDonnell Douglas DC9s, joined this year the Qualiflyer frequent flyer programme operated by a group of airlines including Swissair, Delta Air Lines of the US, Cathay Pacific, Sabena of Belgium, and Austrian Airlines, among others.

Swissair has also been providing Air One with commercial and marketing support in the UK for the Italian airline's three daily flights

from Milan to London's Stansted airport.

Since it was set up in November 1995, Air One has been challenging Alitalia on the main Italian domestic trunk route between Milan and Rome as well as other domestic routes. It has gained about 30 per cent of the Milan-Rome shuttle.

The company said yesterday it expected to double passenger numbers and traf-

fic revenues this year compared with the 713,000 scheduled passengers it carried in 1996 and the L117bn (\$67m) it earned in traffic revenues.

The company is operating at a loss since it is still in its build-up phase.

The deal with Swissair will enable Air One to intensify collaboration with Swissair's other partners in the so-called Global Alliance, including Delta and Sabena.

Sales of Mercedes advance by 8.5%

By Ralph Atkins in Bonn

Daimler-Benz, the German industrial group, said yesterday that the withdrawal of its A-class mini-car after problems with stability at high speeds had not prevented passenger car sales by the Mercedes-Benz division rising at least 8.5 per cent this year.

In an initial review of 1997 results, Jürgen Schrempf, chairman, also announced the group was maintaining its forecast that operating profits in the second half of the year would exceed the DM1.85bn (\$1.04bn) reported for the first half. He forecast a "significant improvement" in profits compared with 1996, when the operating result reached DM2.4bn.

Aerospace and commercial vehicle divisions, which have performed poorly for many years, had returned to profit in 1997 - with better-than-expected performances compensating for recent setbacks in vehicles, Daimler-Benz said.

Passenger car sales by Mercedes-Benz are expected to exceed 700,000 for the first time in 1997, compared with 645,000 in 1996. Turnover in the division is expected to rise 14 per cent to DM52bn.

Problems with the A-class, which resulted last month in deliveries being stopped until February, are expected to cost DM100m this year and DM200m in 1998. The manufacturer is having to install new stabilising systems, lower the car body and fit wider tyres after the car failed the "elk-test" driving manoeuvres.

Daimler-Benz has also been hit by delays to its new Smart urban car, developed by Mercedes with Switzerland's SMH watches group. Daimler-Benz said much of its share of the DM300m cost of the delay would fall in 1997 but was partially covered by reserves.

Turnover in the commercial vehicles division rose 20 per cent to more than DM139bn with vehicle sales exceeding 400,000, compared with 343,000 in 1996. Turnover at Daimler-Benz Aerospace increased by 23 per cent to DM15bn. Daimler-Benz's turnover is expected to increase almost 20 per cent to more than DM120bn.

Observer, page 9



P&O Australia, the Australian ports operator, has doubled its holiday resort portfolio after the purchase of properties from Qantas, the airline, for A\$25m (US\$16.7m). AFX-Asia reports from Brisbane. The Queensland island resorts of Brampton, Bedarra Island Retreat and Dunk Island (above), represent a "suitable opportunity" for P&O to expand, according to Richard Hein, managing director. James Strong, chief executive, said the airline's sub-lease on Lizard Island would be retained after Sunco's sale of the ground lease in July.

Keeping sugar farmers sweet

India, the world's largest producer of sugar, will see a fall of more than 10 per cent in the cane crop to 240m tonnes in the current season, badly affecting the industry's crushing operations.

However, Balmampur Chini Mills, the country's most profitable sugar group, says there is no shortage of cane around its two factories.

The success of the group is built on a farm development policy which makes more than 100,000 farmers "partners of the business".

This guarantees farmers the best possible prices and prompt payments in return for not switching to other crops.

"The farmers know that we will run the factories as long as any cane is left in the field."

"And we will invariably settle the cane bills well before the time stipulated by the government," said Vivek Sarangi, managing director.

According to Vijay Goel, managing director of Dhampur Sugar, the country's biggest sugar group, "we may be bigger in size, but Balmampur is a better company in terms of operations. Its cane management is in a different league altogether, its recovery of sugar from cane is higher than ours and its quality of sugar is perhaps

the best in the industry."

Traders say the quality edge gives Balmampur higher than market prices for its sugar.

Balmampur is one of India's few commodity groups which finds favour with foreign institutional investors. Om Dhanuka, industry analyst, expected the group to report net profits of at least Rs400m (\$10.2m) in the year to March 31 1998, compared with Rs296m last year.

"The group is seen to be committed to increasing shareholder value. It has an excellent record of rewarding the shareholders with bonus shares and liberal dividend payouts. The fundamentals are strong, Balmampur has a return on capital employed percentage of 19.25, the highest in the industry," he said.

What analysts like most about Balmampur is that it has stuck to producing sugar. Mr Sarangi said Balmampur would remain a "highly focused group. We have got so much more to do in sugar than there is in question of our trying our hand in anything else."

"This is one industry where we do not anticipate competition from the multinational corporations." Balmampur will raise the cane crushing capacity of its

factory No1 to 10,000 tonnes a day and factory No2 to 6,000 tonnes a day in stages over the next few years.

"We will further raise the capacity of the factory No2 to 6,000 tonnes in a couple of years. The capacity expansion of the other factory will depend on the government strengthening the road network in the command area for us to be able to move bigger volume of cane," said Mr Sarangi.

A large number of factories in the country suffered from never having enough cane to crush, but Balmampur finds that thanks to its pact with local farmers, they are ready with extra cane whenever the factories are expanded.

"The group could have grown at a faster pace had the government strengthened the infrastructure in the area. After all, Balmampur is sitting on reserves of over Rs1bn and has a debt equity ratio of 0.55," says Mr Dhanuka.

The group, however, is not going to wait for the infrastructure to improve in order to expand its business. "A good number of sugar factories are on the block. We are looking at a few. We will buy a factory which offers scope for expansion."

"The acquisition will be funded by drawing from reserves and debts. There will be no equity dilution. We will boost shareholder returns by raising profits following acquisition," said Mr Sarangi.

Sugar is a cyclical industry yet in 1995-96, when sugar prices crashed under the weight of record production of 16.2m tonnes, Balmampur maintained net profits at Rs195m, according to Navin Suchanti, managing director of Pressman Finance, a leading stockbroker.

"Large milling capacity and a rigid cost control shielded the group in bad years. In a good year like the current one, the group will be making super profits," he added.

The government has kept the sugar industry tightly under control - it has a say in everything from cane prices to how much sugar the factories can sell, but its grip will be slowly relaxed over the next few years.

"Any policy liberalisation will further enrich the bottom line of Balmampur," said Mr Suchanti. He added this year's lowering of cane purchase tax and decontrol of molasses would boost the group's profits.

Kunal Bose

US steel maker to shut coke division

By Richard Tomkins in New York

Bethlehem Steel, the second biggest US steel maker, is to end 140 years of manufacturing in Bethlehem, Pennsylvania, by closing its coke division with the loss of 800 jobs.

The shutdown will leave Bethlehem Steel with only 700 employees in the city, working in its corporate headquarters. In the 1950s and 1960s, the figure was nearer 16,000, and during the second world war, it peaked at about 31,000.

Bethlehem Steel said it would try to sell the coke division during the next few months, but analysts said it was unlikely to find a buyer and the company acknowledged that no prospective purchasers had shown an interest.

Bethlehem Steel was founded in Bethlehem in 1857 as a company called Saucona Iron, rolling iron railway rails. It later expanded its range of products and became Bethlehem Steel in 1899.

In recent years, it has been cutting costs and closing inefficient plants to counter growing competition from foreign producers and US mini-mills. Its biggest remaining plants are in Burns Harbor, Indiana; Sparrows Point, Maryland; and Steelton, Pennsylvania.

The company stopped making iron and steel in Bethlehem at the end of 1995 and closed its structural products division there earlier this year, leaving the coke division as its last manufacturing operation in the city.

Bethlehem Steel said substantial efforts had been made to improve the division's performance, but it had continued to incur significant operating losses. The plant was written off as an "impaired asset" in last year's fourth quarter.

The company said it would accelerate efforts to redevelop the site of its former manufacturing operations through a public-private partnership.

Part of the site is earmarked for a National Museum of Industrial History, an ice-skating complex and an indoor swimming pool, along with restaurants and shops.

Flying Frank puts the trust back into Bankers Trust

Scintillating deals and a strong share price have restored the bank's credibility and transformed the chairman's image

The words "quiet", "methodical" and "even boring" have all been used to describe Frank Newman, chairman of Bankers Trust, the seventh largest US bank holding company.

But a string of deals and a stellar share price performance in recent months are forcing investors and competitors to search for new words to describe both him and the newly emerging Bankers Trust.

Gone is the description of Mr Newman as the safe man of Wall Street. Instead, the tag "Flying Frank" is beginning to stick.

Since his appointment two years ago to the top job at Bankers Trust, Mr Newman's methodical style has helped to restore credibility to a company badly damaged by a derivatives lawsuit brought by Procter & Gamble, the US consumer group.

P&G sued Bankers Trust for fraud, claiming it had been misled over the real risks in two derivatives contracts. In May 1996, Mr Newman reached an out-of-court settlement with P&G and pledged to quell Bankers Trust's gun-ho trading culture to concentrate on developing long-term client relationships.

Investors and analysts had

welcomed Mr Newman's appointment as a smart move for a company badly needing a safe pair of hands to guide it through a rocky period.

In the late 1990s, Mr Newman helped to perform a similar turnaround at BankAmerica, but investors remained doubtful that he was the right man to run Bankers Trust over the longer term, particularly given the bank's need to implement a radical strategy away from its perceived over-reliance on trading.

This year has seen Mr Newman go a long way to addressing those doubts. Deals in the US and overseas have seen Bankers Trust's share price increase by more than 30 per cent over the year and by more than 70 per cent over the past two years, albeit in line with other US banks.

The deals have helped to bolster the bank's investment banking operations, which now provide about 50 per cent of profits. Trading and risk management now play a less significant role, providing about 25 per cent of profits, with fund management, private client and custody and securities processing contributing the remaining 25 per cent.

In April, Bankers Trust

announced it was taking over Baltimore-based Alex. Brown in the largest-ever acquisition of an investment bank by a commercial bank.

In September, Bankers Trust concluded a deal with Nippon Credit Bank through which it has taken an equity stake in the Japanese bank and acquired the right to enlarge the stake in three years.

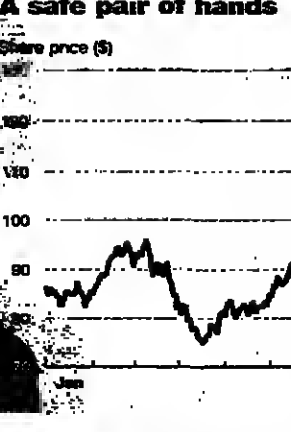
In between, it emerged that Bankers Trust had entered negotiations with Barclays Bank to buy the equity and advisory businesses of BZW, Barclays' investment banking division.

Bankers Trust later pulled out of those negotiations, only to announce it had agreed to pay \$12bn in cash to National Westminster Bank of the UK. The deal gave Bankers Trust NatWest Markets' equities research, institutional sales and trading, and primary markets origination business in the UK and Europe, and helped to fill an international hole in its investment banking operation.

For while Bankers Trust has long talked about offering clients "one-stop shopping" in a range of investment banking services, the reality is that it has essentially been a capital



A safe pair of hands



tal markets operation while defined as a commercial bank under US regulations. The bank has shown particular strengths in high-yield bonds and leveraged lending for several years but has lacked strength in equities and merger-and-acquisition work both in the US and in Europe.

The takeovers at Alex. Brown and NatWest have gone some way to enabling Bankers Trust to meet the reality of its one-stop-shopping pledge. Alex. Brown brought equities research, underwriting and distribution capabilities in the US, and NatWest Markets has given it a foothold in pan-Eu-

ropean equities. Together with the acquisition of the mergers-and-acquisitions boutique Wolfensohn in 1996, Bankers Trust says that it now has the ability to offer corporate clients a more global range of equity, debt and M&A advice and services.

"It has been an exciting time for me," Mr Newman says. "Our major priorities are to make the most of the Alex. Brown and NatWest Markets acquisitions. At the same time we are building in Asia, Latin America and eastern Europe."

But doubts remain about Bankers Trust's future in the fast-changing world of

investment banking. Mergers such as the recently announced link between Swiss Bank Corporation and Union Bank of Switzerland are forcing investment bankers in Europe and the US to reconsider their growth strategy, and competitors say Bankers Trust risks being left in the middle as the investment banking industry splits between large and niche.

"What reason is there for Bankers Trust to continue to exist?" asks a senior executive at one of the investment banks. "Frank has overseen an excellent turnaround job, but can he answer the question 'why should we remain

INTERNATIONAL NEWS DIGEST

Bank chief joins Investor

Investor, the main investment vehicle for Sweden's Wallenberg industrial empire, yesterday announced a management reorganisation with the appointment of Jacob Wallenberg, chairman of Skandinaviska Enskilda Banken, to its senior management team. The company - which owns controlling stakes in some of Sweden's largest industrial groups including Ericsson, Astra and Electrolux - said Mr Wallenberg's appointment showed it was allocating "more senior resources" to the management of its investment portfolio.

Investor also announced the formation of a committee to oversee new investments, which are expected to be focused on healthcare, telecommunications, information technology and financial services. The committee will comprise four members of Investor's management group: Marcus Wallenberg, cousin of Jacob and chief financial officer of Investor; Börje Ekholm, formerly president of Novare, Investor's venture capital arm; Claes von Post, previously head of Investor Asia; and Thomas Nilsson, formerly head of Investor UK.

"We are separating the management of our main holdings from new investments. We have to adapt to changes in the market and we believe this will be a more efficient model," the company said.

Tim Burt, Stockholm

FRANCE

Renault to raise Heuliez holding

Renault, the French carmaker, plans to double its stake in the parent company of Heuliez Bus, the second biggest manufacturer of urban buses in France, from Volvo of Sweden. The deal, which would give Renault a 75 per cent holding in Charolaise de Participations, will be considered by Renault's employees' council in January.

Renault already owns 37.5 per cent of Charolaise de Participations, with an equal stake held by Volvo and another 25 per cent owned by the family that founded the Heuliez vehicles group. Heuliez had turnover of FF680m (\$106m) in 1996.

Reuters, Paris

FINLAND

Merita starts selling property

Merita, Finland's largest bank, has begun selling off its \$4.67bn property portfolio by agreeing to sell 11 buildings to Sponda, the state-owned property group, for Fm1.05bn (\$263m). The bank, which signalled its property withdrawal as part of its \$10.6bn merger with Nordbanken of Sweden, said the move would lead to a capital gain of Fm180m and lift receipts from property sales to Fm2.5bn this year. As part of the sale, the bank will receive shares in Sponda worth Fm566m.

The Finnish government, meanwhile, said it had appointed stockbrokers Alfred Berg and Investment Bank Morgan Stanley to advise it on the privatisation of Sponda, one of the country's largest property companies. In the past month, the company has invested almost Fm2bn buying property in Helsinki and other Finnish cities - funding most of the acquisitions by issuing paper. It is expected to be floated on the Helsinki stock exchange in the spring.

Tim Burt

UKRAINE

SKF buys stake in Lutsk

SKF, the Swedish bearings manufacturer, said yesterday it had bought a majority stake in Lutsk Bearings, the Ukrainian state-owned industrial group, for an undisclosed sum. The company, employing 3,000 workers, is the Ukraine's sole manufacturer of taper rolling bearings and needle rolling bearings.

Earlier this year, SKF announced plans to accelerate its expansion in eastern and central Europe, where demand for bearings has risen faster than in its more mature western European markets.

Tim Burt

AUSTRALIA

Property developers may merge

Australian property developers Forrester Parker and Peter Kurts Properties are considering a merger. Based on current market prices, the merged group would be valued at about A\$182m (US\$119m). "The potential for significant synergy benefits and cost savings is very good. Further, the size of the merged group should enable it to compete aggressively for new business," the two companies said in a joint statement.

The proposed terms and conditions of the merger will be announced in January 1998, subject to due diligence. Both developers are based in Queensland, although each has interests elsewhere.

Reuters, Brisbane

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

William Lewis

Bank chief joins Investor

By Daniel Green

Biocompatibles has won European regulatory approval for one of its heart disease products prompting a 6.6 per cent rise yesterday in the biotechnology company's shares. The shares, which have fallen 65 per cent from their peak earlier this year, closed at 455p, up 30p.

The latest approval is for

phosphorylcholine (PC), a

plastic substance which is

designed to be friendly to

the human body and is used

to cover stents. Stents are

wire mesh cylinders which

surgeons implant in blood

vessels to keep them open.

However, the relatively

modest recovery in the share

prices following the award-

ing of the European CE

Mark - a European standard

- underlines that real prob-

lem facing Biocompatibles is

its need to sign a distribu-

tion deal with a large stent

partner.

In September, the compa-

ny's share price collapsed

after talks with US company

Johnson & Johnson on a

stent deal ended. It has also

been hit by persistent

rumours in the stock mar-

ket, denied by the company.

of boardroom disagreements.

Julian Steadman, finance

director, said that the com-

pany was "very pleased with

the progress made" in the

latest talks with potential

partners.

He said that the CE Mark

was important because

"when we finish our strate-

gic partnership discussions

we can go from day one

across Europe."

The stents have already

been on sale in some Euro-

pean and Middle Eastern

markets, but the company

was waiting for the CE Mark

before launching in the UK,

Germany and Spain.

Mr Steadman said that the

speed of the approval - two

weeks - was "a validation of

the technology."

The stents are made by

Divysio, a Canadian com-

pany bought by Biocompat-

ibles in 1996. Divysio is

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y-shaped stents that can be

inserted where blood vessels

branch, although the stents

just-approved are of the

straight type.

This latest regulatory

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Food and Drug Administra-

tion's permission that Bio-

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Biocompatibles shares advance 6.6%

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UniChem merger wins approval

By David Blackwell

Shareholders of UniChem, the UK wholesale and retail pharmaceuticals group, have approved its merger with Alliance Sante of Italy.

Alliance UniChem, as the combined healthcare group will be known, will have annual sales of almost £350m (£8.25bn), and rival Germany's Gehe in the European market.

Dealings in the shares of the enlarged group - to be chaired by Kenneth Clarke, the former Tory chancellor - will start today.

Jeffery Harris, chief executive, said that he was "delighted" with the level of shareholder support for the merger at yesterday's extraordinary meeting.

"Now we have got to go away and make it work," UniChem is issuing 104.6m new shares, or 37 per cent of the enlarged capital, to acquire Alliance Sante Luxembourg, a private holding company owned by Stefano Pessina.

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INTERNATIONAL CAPITAL MARKETS

Polish telecoms sale under way

By Christopher Bobinski
in Warsaw and Vincent
Boland in London

Plans for the flotation next year of Telekomunikacja Polska (TPSA), Poland's state-controlled telecommunications operator, got under way yesterday when the government closed a tender for an adviser for one of eastern Europe's largest public offerings to date.

Nine banking groups banded in bids to act as adviser to the government, which wants to float 30 per cent of TPSA in a domestic and international share offering next autumn, say bankers who could be worth up to \$2bn.

The flotation of TPSA is one of the most eagerly-sought investment banking mandates for next year in what promises to be a flag-ship privatisation. It is likely that the role of adviser will eventually extend to acting as global co-ordinator for the flotation.

The tender has seen the big global investment banks team up with each other and with local houses to boost their chances of winning the mandate.

The bidders include a consortium in which J.P. Morgan and Merrill Lynch have linked up with Poland's Bank Handlowy while ING Barings and Morgan Stanley have joined forces with

Pekao SA, the country's largest domestic bank. UBS, which participated in the flotation last year of KGHM, Poland's copper producer, with Wielkopolski Bank Kredytowy (WKB), is bidding for the TPSA flotation with Goldman Sachs, which has followed the development of Poland's private telecoms sector.

Dresdner Kleinwort Benson has tendered alongside Salomon Smith Barney and Poland's Export Development Bank (BRE), which is controlled by Commerzbank of Germany. Credit Suisse First Boston, which did a pre-privatisation study for TPSA, has teamed up with Deutsche Morgan Grenfell.

The other bidders are Schroders, which has also done pre-privatisation work on TPSA; HSBC, which has helped with the privatisation of several Polish banks; AEN Amro Rothschild in partnership with Bank Przemyslowo Handlowy; and Paribas with BIG, another local banking group.

The privatisation of TPSA will almost double the size of the Warsaw stock exchange, which currently has a market capitalisation of about \$11bn.

The prospectus for the sale of the state is to be ready by the middle of next year, while the winner of the adviser's role will be announced early in 1998.

TPSA's imminent arrival on the stock market follows the successful IPOs last year of Bank Handlowy and KGHM, and comes after a busy year for domestic Polish issues. It also follows the flotation last month of Matav, Hungary's telecoms operator, which was the biggest so far from the region.

The company's flotation is one of several telecoms issues expected in 1998, following a heavy calendar of offerings from the sector this year. Others tipped to come to the stock market next year include Swire Telecom and Finlandia, while some bankers expect a second tranche from France Telecom.

Moody's says UK bank ratings stable

By Samer Iskandar

Intensifying competition, preparations for the single European currency and the inverted yield curve are some of the challenges facing UK banks as they enter the new year, according to a report by Moody's, the US credit rating agency.

These challenges, however, are offset by UK banks' "considerable strength", Moody's adds. As a result, it is predicting a stable outlook for credit ratings.

"The large UK banks' credit strength is underpinned by strong domestic franchises," it says. "These are national franchises for the most part, with sizeable market shares, reflecting the fact that consolidation is quite far advanced."

Although difficulties linked to European monetary union are shared by all European banks, UK-based institutions face the burden of uncertainty about when and whether the UK will be joining.

"UK banks have confined their preparations for Euro to providing services and products in the euro to business customers and European banking customers," Moody's says. "Those in countries whose participation is likely to be certain, such as Spain or Germany, have committed significant investment to preparing branch banking systems for retail customers."

Disintermediation (the loss of market share as borrowers turn to the capital markets instead of bank loans) is also a threat to banks.

"In the short term, we think that the rate of market share erosion is likely to level off. Longer-term, the disintermediation threat is very real," the authors say.

Banks' ratings are also expected to come under pressure from the recent inversion of the yield curve, as long-term yields fall below short-term interest rates. This will reduce earnings from maturity transformation - borrowing cheap

funds on the interbank market and lending the proceeds for longer periods at higher interest rates.

Moody's, however, also points out some significant competitive advantages for UK banks. Having operated in a comparatively deregulated environment, they have succeeded in maintaining strong market positions. While advances in technology have reduced the value of branch networks, the banks' large customer bases remain important assets. The four large UK clearing banks - Barclays, Lloyds TSB, Midland and NatWest - still account for almost three-quarters of the country's current accounts.

Lloyds TSB has 15m customers, a 25 per cent market share. Barclays and NatWest have roughly 7m customers each and market shares of 20 per cent of sterling deposits, according to the British Bankers' Association. "Banking System Outlook, UK (December 1997), Moody's Investors Service.

Prices drift lower in thin trading

GOVERNMENT BONDS
By John Labate in New York
and Vincent Bolland in London

Government bond markets drifted lower in very thin trading yesterday as the focus switched to equity markets, which rallied strongly after the emergency bail-out for South Korea restored some semblance of stability to the Asian financial markets.

With the US Treasury market trading down amid indications that money was being switched out of bonds and into stocks, European markets had little encouragement to move higher. Volumes were also very low as traders stayed away from an extended Christmas and New Year break.

US TREASURY edged slightly lower in quiet early trading. Around midday the benchmark 30-year Treasury bond was 1/8 lower at 102 1/2, with the yield up to 5.923 per cent.

Among short-term issues the 10-year note fell 1/8 to 102 1/2, yielding 5.756 per cent, while the two-year note lost 1/8 to 99 1/2, yielding 5.692 per cent.

Traders did not see a single event causing Monday's trading weakness. "It's probably due to a lack of commitment and enthusiasm after the weekend," said William Gamba, manager of bond trading at Cowen & Co.

In the longer term, however, further developments in Asia are expected to continue to influence Treasury prices.

"There's a glimmer of hope in the next few weeks that the Asian crisis will move from a crisis to a problem," said Marcello Frustaci, senior vice-president and trading manager at Daiwa Securities. "A lot of the Treasury rally has been due to Asia, so a correction is not out of the question."

Later in the afternoon the US Treasury was to auction \$15.5bn in three-month and six-month bills.

In the only piece of fresh economic data for the day, existing home sales were shown to have fallen by just 0.2 per cent in November.

Comments on consumer confidence will be released today, while later in the week data on industrial activity and jobless claims will be released.

Analysts said the general mood in European bond markets was slightly more positive after Friday's rally by the Korean won, in spite of the thin trading.

The Asian crisis also fuelled the expectation that interest rates will rise in 1998 because of the threat posed to global economic growth.

While a rise in German value added tax rates next year would add almost half a percentage point to inflation in April, and would induce some response from the Bundesbank, economists at the Bank of America said they expected the only moves in official interest rates among expected qualifiers for Euro-

pean monetary union would be downward.

GERMAN BONDS traded marginally lower in a tight range, with little on the domestic news front to give them direction. Traders said the US data was the market's next focus.

The March future settled at 104.88 after meeting firm resistance earlier at the day's high of 105.13, three points below the contract's historic high.

Volumes were extremely light, with only 20,000 contracts changing hands in London and 18,000 in Frankfurt. The markets will close in the early afternoon today and trading will resume on January 2.

UK GILTS were range-bound and ended slightly lower, with the March future settling at 122, down 1/8 from the previous session.

Fewer than 7,000 contracts had changed hands by the close of trading on Liffe, the spread over 10-year bonds narrowed by one point to 105 basis points.

ITALIAN BTPTs followed bonds lower, with the March future settling in London at 118.35, down 0.10 from Friday, again in thin volumes. The spread over 10-year bonds widened by one point to 33 basis points.

Analysts said the market was underpinned by the pre-Christmas rate cut from the Bank of Italy and while the 75 basis point reduction had been priced in, the longer-term focus of the market was on further cuts in the run-up to May's decisions on monetary union. Some said a further 100 basis point cut would be in place by then.

FRENCH BONDS traded in line with bonds, and the 10-year OAT/bund spread was eliminated. In Paris, the March future settled at 101.50, down 0.14.

SPANISH BONOS ended weaker. The March contract settled in London at 106.33, down 0.18 from Friday, with little activity seen ahead of a renewal in speculation on whether the Bank of Spain will cut interest rates.

Taiwan futures delayed

The Taiwan International Mercantile Exchange yesterday announced a further delay in the opening of Taiwan's first futures exchange, due to parliament's failure to enact necessary legislation. Reuters reports from Taipei.

The new target is the first quarter of 1998, the exchange said.

"Our plan is to start futures trading in the first quarter, but parliament must pass the needed tax revisions," said Hsiao Feng-ming, secretary-general of the fledgling exchange.

said parliament was now expected to enact the needed regulations under Taiwan's Futures Transaction Law, which was adopted in March.

Exchange officials said the regulations were stuck in parliamentary gridlock, and that no significant opposition was expected once a final review was begun.

Parliament is currently in session, but no schedule has been set for the tax law revisions.

Earlier this month the exchange undertook trading simulations and officials said the computerised trade

matching system worked properly.

"The first contract to be introduced will be a stock index future based on the Taiwan Stock Exchange's proprietary TAIEX index."

The only hedging instruments currently available to investors in Taiwan's stock market are the offshore index futures traded on the Chicago Mercantile Exchange and on Simex, the Singapore derivatives exchange.

Those contracts are based on other indices that track the performance of Taiwan's stock market.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Dec 29	Dec 28	Coupon	Bid Price	Day yield	Wk yield	Mon yield	Year yield
Australia	04/70	7 000 103.6253	6.29	-0.03	-0.13	-0.12	-0.59
	10/70	7 000 103.6100	6.29	-0.03	-0.13	-0.12	-0.59
Austria	07/07	7 000 104.2900	6.34	-0.02	-	-	-0.12
	07/07	5 625 102.1100	5.33	-0.03	-	-	-0.20
Belgium	01/00	99 500 99.5100	4.25	-0.03	-0.05	-0.01	+1.0
	03/97	6 250 106.3800	5.35	-0.01	-0.03	-0.05	-0.25
Canada	03/97	4 150 99.2500	5.41	-0.02	-0.04	-0.04	+0.74
	03/97	6 250 111.4000	5.65	-0.01	-0.01	-0.05	-0.46
Denmark	12/99	6 000 105.8000	4.66	-0.03	-	-	-0.26
	11/97	7 000 110.0300	5.65	-0.01	-0.01	-0.01	-0.26
Finland	01/99	11 000 106.9750	4.01	-0.03	-0.06	-0.22	-0.43
	04/96	7 250 112.4660	5.34	-	-	-	-0.29
France	10/04	4 000 99.6300	4.19	-0.04	-0.01	-0.13	-0.67
	01/04	6 750 110.1200	4.96	-0.04	-0.01	-0.23	-0.01
	07/97	5 500 101.6200	5.26	-0.04	-0.01	-0.19	-0.44
	10/96	6 000 102.3400	5.41	-0.01	-0.01	-0.01	-0.17
Germany	05/99	4 000 99.8900	4.06	-0.02	-0.01	-0.13	-0.66
	11/04	1 500 113.8200	5.06	-0.01	-	-	+0.17
	07/97	6 000 105.4000	5.26	-0.02	-0.01	-0.18	-0.25
	01/97	6 600 108.9100	5.41	-0.01	-0.01	-0.01	-0.17
Ireland	05/96	6 250 101.9200	4.69	-0.01	-0.07	-0.33	-0.11
	08/96	8 000 117.5600	4.96	-	-0.02	-0.38	-0.12
Italy	05/00	6 000 102.7000	5.74	-0.01	-0.08	-0.36	-0.41
	05/02	6 250 104.6700	5.04	-0.01	-0.07	-0.39	-0.11
	07/97	8 750 103.1500	5.36	-0.01	-0.01	-0.01	-0.17
	11/99	7 250 117.2700	5.94	-0.01	-0.08	-0.44	-0.04
Japan	03/00	4 000 112.5400	0.66	-0.04	-0.03	-0.26	-0.01
	12/02	4 400 116.8000	1.29	-0.05	-0.03	-0.01	-0.01
	04/95	3 300 102.5300	1.71	-0.02	-	-0.08	-0.00
	01/99	3 600 115.3400	2.61	-0.01	-0.01	-0.17	-0.02
Netherlands	11/99	7 500 105.9263	4.19	-0.02	-0.02	-0.09	-0.69
	02/97	5 750 100.3700	5.29	-0.03	-0.01	-0.21	-0.00
New Zealand	11/00	6 500 99.8661	4.61	-0.03	-0.13	-0.73	-0.04
	07/00	6 700 106.6223	6.96	-0.02	-0.11	-0.26	-0.25
Norway	04/99	3 300 104.7300	4.41	-0.03	-0.01	-0.01	-0.11
	02/97	6 750 103.1500	5.36	-0.01	-0.01	-0.01	-0.17
Portugal	02/99	8 010 104.4719	4.64	-0.04	-0.06	-0.27	-0.11
	02/93	0 675 107.3263	5.55	-0.02	-0.02	-0.26	-0.11
Spain	02/97	7 420 104.2861	4.34	-	-0.36	-0.21	-0.01
	02/97	7 250 113.2346	5.50	-0.04	-	-0.24	-0.11
Sweden	02/99	1 250 95.9730	5.08	-0.03	-0.01	-0.11	-0.61
	05/97	8 000 114.9100	5.65	-0.01	-0.01	-0.01	-0.17
Switzerland	02/99	5 500 105.9263	1.85	-0.04	-0.01	-0.02	-0.68
	06/97	4 500 112.9700	2.25	-0.04	-0.03	-0.26	-0.00
UK	03/90	6 000 96.9894	6.73	-0.02	-0.04	-0.36	-0.00
	11/94	6 753 102.6600	6.34	-0.01	-0.04	-0.28	-0.11
	11/94	1 250 101.1800	5.41	-0.01	-0.01	-0.01	-0.17
	10/91	5 000 122.4932	6.19	-0.01	-0.06	-0.21	-0.01
US	01/99	5 625 99.8064	1.72	+0.03	-0.01	-0.11	-0.00
	11/94	1 875 111.6700	5.76	-	-0.02	-0.14	-0.00
	12/94	6 750 120.1200	5.45	-	-0.03	-0.16	-0.00
	06/97	6 750 109.9800	5.81	-0.01	-0.02	-0.13	-0.00
ECU	01/90	5 000 99.9000	3.58	-	-0.03	-0.07	-0.00
	04/97	5 000 120.2000	3.38	+0.03	-	-0.21	-0.00
Source: Interactive Datacom I.D. Information							
* US dollar figure for coupon and bid price, and daily yield shown for day advance without compounding							
† at 1/2 per cent per annum for nonresidents							

's says UK ratings stable

FINANCIAL TIMES TUESDAY DECEMBER 30 1997

CURRENCIES AND MONEY

Intervention prospect helps yen

MARKETS REPORT
By Robert Chote

Eisaku Sakakihara, vice-minister for international affairs in Tokyo, yesterday lived up to his "Mr Yen" nickname as the markets digested his weekend threat to intervene to support the Japanese currency.

Mr Sakakihara said on Sunday that the Japanese authorities were determined to stop excessive yen weakness. "If necessary, we will not hesitate to intervene in the market in a way which would be surprising to the market," he said.

In this holiday season trading, Mr Sakakihara's warning prompted a sharp rise in the yen, taking the German currency below DM1.75.

The US dollar proved relatively resilient against the yen, but edged below Y130 against the Japanese currency. Analysts said that the

dollar had been insulated in part by a strong performance on Wall Street, which saw the Dow Jones Industrial Average rise sharply.

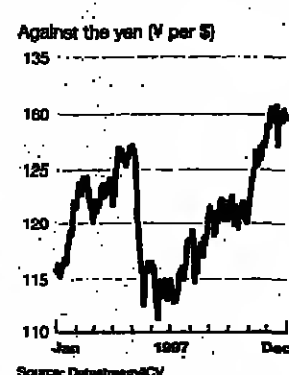
The dollar put in a sprightly performance against the D-mark, surpassing its pre-Christmas highs.

In London, the dollar closed at DM1.758, more than a penny up, before breaching DM1.75 in New York.

Hopes that commercial banks in the US and other leading industrial countries would roll over loans owed to them by South Korean banks gave a fillip to the beleaguered Korean won.

The Korean currency ended Far Eastern trading at 1,355 against the dollar, about 7 per cent up on Friday's closing rate.

Dollar



Source: DataStream/ICI

warning from the Hong Kong Monetary Authority that the currency might come under pressure again.

George Leung, economic adviser at Hongkong and Shanghai Banking Corporation, also warned that the Hong Kong dollar could be weakened further if Asian turmoil persisted.

The Indonesian central bank prompted a spike in

the rupiah by intervening in its support at 5,300 to the dollar. The Singapore dollar and Malaysian ringgit were little moved.

Sterling clambered its way back towards DM3 yesterday, helped by the yen's strength against the German currency and expectations that UK interest rates may well have further to rise.

Against a trade-weighted basket of other currencies, the pound had closed at 104.5 per cent of its 1990 value on Christmas Eve. It opened half a percentage point higher yesterday morning and - notwithstanding some slippage during the morning - gained further ground to

close at 105.6 per cent.

Most of the gains were against the D-mark. Sterling climbed almost three pence pence from its last close, to end the day at DM3.989. Against the US dollar, sterling rose by less than half a cent to \$1.676.

From an initial position of conspicuous overvaluation, most analysts expect sterling to depreciate significantly against the D-mark during 1998. David Walton, at Goldman Sachs, predicts that sterling will drop towards his DM3.80 estimate of "fair value" during 1998.

"In the next few months the economy is set to slow, principally because of a worsening in net trade volumes," Mr Walton argues. "This would erode the twin support for sterling of the positive growth differential versus Europe and of a benign trend in the balance of payments." However, sterling's decline may not be imminent, he believes.

POUND SPOT FORWARD AGAINST THE POUND

Dec 29		Closing mid-point	Change on day	Bid/offer spread	Day's high	Day's low	One month Rate	Three months Rate	One Year
Europe	(Sd)	21.0152	-0.1734	0.04	20.999	21.0289	20.9941	20.8516	3.6
Austria	(Sd)	61.8287	-0.4935	0.18	61.84	61.8500	61.8212	61.4376	3.7
Belgium	(Sd)	11.3814	-0.1024	0.05	11.38	11.3846	11.3187	11.3489	4.0
Denmark	(Sd)	6.0462	-0.0766	0.03	6.05	6.0500	6.0500	6.0158	4.0
France	(Sd)	6.9841	-0.0897	0.04	6.99	6.9898	6.9891	6.9628	3.8
Germany	(Sd)	2.9889	-0.0271	0.03	2.98	2.9913	2.9702	2.9775	3.8
Greece	(Sd)	471.281	-4.0121	0.67	471.29	471.285	471.406	471.406	5.2
Ireland	(Sd)	1.1822	-0.0021	0.01	1.18	1.1822	1.1822	1.1822	0.9
Italy	(Sd)	2093.88	-262.82	39.9	2093.85	2093.85	2093.85	2093.85	3.6
Japan	(Sd)	61.8287	-0.4935	0.18	61.84	61.8500	61.8212	61.4376	3.7
Latvia	(Sd)	3.3855	-0.0022	0.03	3.39	3.3900	3.3900	3.3542	4.0
Lithuania	(Sd)	12.2496	-0.075	0.44	12.25	12.2500	12.2500	12.2500	3.6
Norway	(Sd)	305.521	-2.82	2.38	305.52	305.52	305.52	304.94	3.8
Portugal	(Sd)	252.548	-2.139	7.89	252.55	252.55	252.55	252.55	3.6
Spain	(Sd)	13.192	-0.1517	0.16	13.19	13.192	13.192	13.192	3.6
Sweden	(Sd)	2.4207	-0.0257	0.11	2.42	2.4247	2.4010	2.4087	3.8
Switzerland	(Sd)	1.5897	-0.0128	0.08	1.59	1.5918	1.5918	1.5908	3.1
UK	(Sd)	1.5897	-0.0128	0.08	1.59	1.5918	1.5918	1.5908	3.1
USA	(Sd)	1.5897	-0.0128	0.08	1.59	1.5918	1.5918	1.5908	3.1
Other	(Sd)	1.5897	-0.0128	0.08	1.59	1.5918	1.5918	1.5908	3.1
Asia									
Argentina	(Psd)	1.5743	-0.0053	7.38	1.58	1.6781	1.6721		
Brazil	(Sd)	1.9883	-0.0067	676	1.98	1.9728	1.9851		
Canada	(Sd)	2.4840	-0.0122	0.74	2.48	2.4758	2.4862	2.48	3.0
China	(New Psd)	1.5743	-0.0053	7.38	1.58	1.6781	1.6721	1.5743	3.0
India	(Sd)	1.5743	-0.0054	7.41	1.57	1.6788	1.6732	1.5714	1.5
USA/Middle East/Asia									
Algeria	(Sd)	2.5588	-0.0162	547	2.56	2.5630	2.5444	2.5525	2.5
Hong Kong	(Sd)	12.9773	-0.0388	726	12.98	13.0082	12.9883	12.9794	0.4
India	(Sd)	65.6611	-0.2867	247	65.68	65.8803	65.8820		
Japan	(Sd)	5.9125	-0.0059	0.29	5.92	5.9243	5.9061		
Taipei	(Sd)	217.572	-0.0001	0.48	217.58	217.5717	217.5717	217.5717	6.8
Israel	(Sd)	5.1426	-0.0382	0.47	5.14	5.1365	5.0646	4.6186	4.8
New Zealand	(NZS)	2.8687	-0.0067	661	2.73	2.8783	2.8861	2.8716	1.2
Philippines	(Psd)	67.2323	-0.3228	640	66.5	69.9801	66.940	66.988	-2.4
South Africa	(Sd)	6.2689	-0.0171	787	6.30	6.2663	6.2754	6.2729	1.5
South Korea	(Sd)	1.5743	-0.0053	7.41	1.58	1.6788	1.6732	1.5714	1.5
South Africa	(Sd)	6.1436	-0.0296	356	6.18	6.1607	6.1735	6.1811	-8.0
South Korea	(Wd)	2394.69	-115.54	148	2390	2415.75	2298.66		
Taiwan	(Sd)	74.5522	-0.2024	0.80	74.58	74.5638	74.7188	74.5611	1.1
Thailand	(Sd)	2.5588	-0.0162	547	2.56	2.5630	2.5444	2.5525	2.5

1 Rates for Dec 29. Bid/offer spread in the Pound Spot table shows only the last three decimal places. Sterling index calculated by the Bank of England. These average 1980 = 100, index released 12.00, UK, offer, mid spot rate and forward rates in both the Dollar table and the Dollar table are derived from the WAMPSTER.

The exchange rates in this table are also available on the internet at <http://www.ft.com>

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Dec 29	Closing mid-point	Change on day	Bid/offer spread	Day's high low	mid	one month Rate %PA	three months Rate %PA	one year Rate %PA
Europe	(Sd)	12.5494	-0.0088	0.01	12.54	12.4510	12.5274	12.5274
Austria	(Sd)	36.8020	-0.188	0.07	36.81	36.5500	36.7500	36.7500
Belgium	(Sd)	6.7985	-0.043	0.02	6.80	6.7482	6.7842	6.7842
Denmark	(Sd)	5.4020	-0.02	0.02	5.40	5.3900	5.3900	5.3900
France	(Sd)	5.9800	-0.0365	0.07	5.99	5.9270	5.9570	5.9570
Germany	(Dd)	1.7895	-0.0112	0.02	1.80	1.7700	1.7900	1.7900
Greece	(D)	281.275	-1.325	2.00	281.710	277.930	280.23	-10.2
Ireland	(Sd)	1.4459	-0.0014	0.04	1.45	1.4445	1.445	1.445
Italy	(L)	1753.15	-145.34	24.00	1754.50	1735.00	1753.33	1753.33
Japan	(L)	36.8020	-0.188	0.07	36.80	36.5500	36.7500	36.7500
Netherlands	(P)	2.0036	-0.0125	0.04	2.01	2.0100	1.9802	1.9802
Norway	(Sd)	182.450	-1.2	4.00	182.55	182.450	182.450	182.450
Portugal	(E)	182.450	-1.2	4.00	182.550	181.00	182.33	182.33
Spain	(P)	151.500	-0.48	0.00	151.100	150.000	150.945	150.945
Sweden	(Sd)	7.8201	-0.0001	0.02	7.82	7.8201	7.8201	7.8201
Switzerland	(Sf)	1.4455	-0.0113	0.02	1.4475	1.4310	1.4402	1.4402
UK	(L)	1.5895	-0.0048	0.01	1.5878	1.5870	1.5873	1.5873
USA	(L)	1.1093	-0.0064	0.09	1.1164	1.1090	1.1107	-1.0
Other	(Sf)	0.73778						
Asia								
Americas								
Argentina	(Peso)	0.9983	-0.0004	0.06	0.99	0.9996	0.9986	
Brazil	(R)	1.1157	-0.0006	0.16	1.1158	1.1158		
Mexico	(P)	1.4265	-0.0001	0.14	1.4265	1.4265	1.4265	1.4265
Peru	(New Pes.)	0.8385	-0.02	0.78	0.80	0.8050	0.81	-14.8
USA	(S)							
Pacific/Middle East/Asia								
China	(Y)	5.998	-0.0038	0.20	5.977	5.967	5.98	5.98
Hong Kong	(HK\$)	7.7495	-0.0005	0.00	7.7500	7.7480	7.757	-1.2
India	(P)	39.2100	-0.0625	0.00	39.2500	39.1850		
Israel	(S\$)	3.8307	-0.0068	0.20	3.830	3.8260		
Japan	(Y)	5.998	-0.0038	0.20	5.977	5.967	5.98	5.98
Malaysia	(S)	3.9003	-0.043	0.55	3.90	3.8980	3.905	3.905
New Zealand	(NZ\$)	1.7131	-0.0007	0.20	1.7141	1.7151	1.7162	-2.5
Philippines	(P)	40.1500	-0.02	0.00	40.1000	40.0900	40.985	-23.8
Saudi Arabia	(R)	1.4265	-0.0001	0.14	1.4265	1.4265		
Singapore	(S)	1.4265	-0.0001	0.14	1.4265	1.4265	1.4265	1.4265
South Korea	(W)	43.860	-0.0045	0.00	43.85	43.860	43.860	43.860
Thailand	(B)	3.9003	-0.043	0.55	3.89	3.8960	3.901	-0.6
Taiwan	(New)	1430.00	-73	0.00	1500.00	1370.00		
Thailand	(S)	32.8975	-0.0005	0.00	32.9000	32.8975	32.8975	32.8975
Thailand	(S)	32.8975	-0.0005	0.00	32.9000	32.8975	32.8975	32.8975
Thailand	(S)	32.8975	-0.0005	0.00	32.9000	32.8975	32.8975	32.8975

1 Rates for Dec 29. Bid/offer spread in the Dollar Spot table shows only the last three decimal places. UK, Ireland & EU are quoted in US currency. J.P. Morgan's index is the Dollar Spot index. The exchange rates in this table are also available on the internet at <http://www.ft.com>

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CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

	Dec 29	Dec 28	Dec 27	Dec 26	Dec 25	Dec 24	Dec 23	Dec 22	Dec 21	Dec 20	Dec 19	Dec 18	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10	Dec 9	Dec 8	Dec 7	Dec 6	Dec 5	Dec 4	Dec 3	Dec 2	Dec 1
Belgium (BF)	100	18.47	16.22	-4.846	1.878	47.4	5.481	1.1	3																				
Bulgaria (B)	54.7	8.1	2.81	0.81	0.1	0.1	1.102	1.4	1																				
France (FR)	100	117.11	10.298	1.1	0.388	9.388	3.369																						
Germany (DM)	100	26.83	1.811	3.346	1	1.359	9823	1.127	4																				
Ireland (IR)	100	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Italy (I)	100	2.098	0.588	0.340	0.102	0.039	1.00	0.115	0																				
Netherlands (D)	100	18.31	3.382	2.980	0.887	0.24	872.3	1	3																				
Norway (NOK)	100	50.32	82.592	8.108	2.439	0.946	2.367	2.746																					
Spain (P)	100	20.7	3.729	2.678	0.81	0.1	1.102	1.4	1																				
Sweden (S)	100	24.38	4.500	3.199	1.481	0.488	1167	2.31																					
Switzerland (SFR)	100	47.01	8.662	7.823	2.278	0.853	2298	2.567	8																				
United Kingdom (GB)	100	10.0	1.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
US (D)	100	61.83	11.38	8.994	2.897	1.155	2936	3.866	1																				
Canada (C\$)	100	25.86	4.725	4.148	1.940	0.481	1718	1.397	5																				
Japan (Y)	100	10.0	1.0	0.1	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Japan (¥)	100	26.33	2.921	4.593	1.373	0.532	1438	1.547	5																				

COMMODITIES AND AGRICULTURE

Indonesia bans palm oil exports

By Sander Theonens
in Jakarta

Indonesia has banned exports of crude palm oil for the first quarter of 1998 to ensure domestic supplies, slowing development of a rapidly growing export revenue.

One big palm oil producer has received a "very urgent" letter from the ministry for trade and industry, banning all exports of crude palm oil for the first quarter, the decision will be reviewed in February. Earlier export restrictions had brought about domestic sales of only 170,000 tons, compared with a government target of 250,000 tons of crude palm oil for December.

The move is the latest in a series

of tightening restrictions on exports of crude and refined palm oil which started in November.

The restrictions are designed to keep down domestic prices of cooking oil during the Muslim fasting month, which starts on December 31.

Indonesia faces presidential elections in March and police have warned of possible unrest in January as basic foodstuffs become more expensive and companies, squeezed by mounting foreign debt, fail to pay wages. The price of cooking oil has recently risen sharply due to the shortfall in supply.

Crude palm oil is a commodity priced in dollars, rendering domestic sales ever less attractive as the

rupiah lost more than half of its value in recent months.

In October the government started importing palm oil from Malaysia but the steady decline of the rupiah had rendered this option unaffordable.

"There were loopholes in the early export restrictions," said the director of one palm oil producer. "There were a lot of naughty players spoiling the game." Small traders had simply bought from producers and then exported the crude or refined palm oil, he added.

Indonesia is expected to surpass Malaysia as the world's largest producer of palm oil in the first decade of the next century.

The government predicts crude

palm oil production will have reached 5.36m tons in 1997, against an industry estimate of 4.9m tons in 1996.

"The government should allow us to export," the director said, "otherwise we lose an opportunity and Malaysia will take it. It's a contradictory policy. The whole problem is because of the rupiah. We need dollars, don't we?"

Indonesia first announced the re-introduction of export quotas in November but indicated only a moderate change at first. The trade ministry later moved to restricting exports further to 30 per cent of the output of 17 leading producers, a move described by the industry as unfair and excessive.

Brent crude oil below \$17 a barrel

MARKETS REPORT

By Gary Mead

The world's oil markets slipped markedly yesterday as Brent crude oil, the benchmark for the International Petroleum Exchange, fell below the \$17 a barrel mark for the first time since May 1996.

February dated Brent was down 55 cents to \$16.42 a barrel in late trading on the New York Mercantile Exchange, February crude was 27 cents lower, at \$17.53 a barrel, in early trading.

The bearish mood was attributed by traders to several factors, including the exceptionally mild northern hemisphere winter, the likelihood of Iraqi exports shortly resuming, and continuing worries over the economic stability of south-east Asia. Speculators were also thought to be taking advantage of these factors, betting that crude oil prices may have even further to fall in the short term.

On the London Metal Exchange three-month copper per cent order premium, closing at \$1.726 a tonne, \$34 lower than last Wednesday's midday close. Business, however, was very slow and trading volumes very thin.

Among soft commodities on the London Financial Futures Exchange, business was also lacklustre, with the March contract for coffee finishing just \$2 lower, at \$3.985 a tonne.

March cocoa also ended lower at \$1,057 a tonne, down 21¢, amid very thin volumes of just 1,618 lots. The subdued mood partly reflected the holiday period, but was also coloured by uncertainty concerning the probable closure of the cocoa trading operations of Phibro, which is believed to control some 25 per cent of the world's cocoa stocks.

Big cement surplus seen for SE Asia

By Gary Mead

The financial crisis in south-east Asia is likely to lead to a substantial over-supply of cement in the region in 1998, reinforcing the already gloomy economic prognosis for the region.

Furthermore, physical barriers will prevent Asia's cement producers from being able to export much of the surplus, and this is likely to mean capacity closures and a tighter squeeze on jobs.

According to new report from Flemings, the investment banking group, regional over-supply of cement will be between 20.8m and 38.8m tonnes (of a projected production total of 221.5m tonnes in the region) given the severe economic slowdown in countries such as Indonesia, Thailand, Malaysia, and South Korea. In 1996 global cement exports were about 95m tonnes.

In Thailand alone, the report says, cement consumption levels in the last two months of 1997 were running 25 per cent lower than in the same period of 1996. The report draws comparison with the devaluation of the Mexican peso, when demand for cement fell by 29 per cent in 1995.

Flemings estimates that the region's leading cement producers will find it difficult to shift their surplus to developing countries within the region, such as Burma, Vietnam and Cambodia. "We would estimate the maximum potential market for exports to these three countries to be 2.5m to 3m tonnes, which is 14.4 per cent of the total Asian over-supply," it said.

Another potential market for south-east Asian exporters, Australia, is also likely to be difficult to break into, as the cement industry is highly concentrated and vertically integrated. "Seventy per cent of cement production and 70-75 per cent of ready-mixed concrete production is in the hands of three companies," Flemings said.

Several factors are likely to block the ability of the region's cement producers to export significant volumes of cement:

- insufficient numbers of deepwater ports will hinder offloading the surplus
- the development of branding preferences in Latin America, particularly Mexico, will disadvantage south-east Asian exports
- although global freight rates have fallen recently, shipbrokers argue there may be a lack of vessels willing and able to handle dirty cement product
- despite US cement consumption growing by more than 5 per cent annually in the first half of 1997, and imports running at more than 15 per cent of total consumption in the first quarter of the year, the ability of south-east Asian producers to take advantage of that demand will probably be thwarted by substantial fresh US capacity coming on-stream.

Flemings expects the "potential demand for Asian [cement] exports next year is unlikely to exceed 13.5m tonnes, as compared with supply of at least 20.8m tonnes."

It adds that the Asian cement industry "is likely to undergo a painful period of readjustment" and will entail "temporary or even permanent capacity closures in the Asian region" which, however, in the medium term, "could enhance sectoral profitability."

Ukraine to offer farmers bigger say

With the break-up of the Soviet Union, many observers thought that Ukraine would rapidly join Argentina, Canada, the European Union and the US as one of the world's leading grain exporters, a position it had enjoyed at the beginning of this century, when it was known as the bread-basket of Europe.

But Ukrainian grain production has fallen sharply since the country's independence in 1991, countering expectations that, with the demise of central planning, market forces would come to the rescue.

Part of the problem is that in spite of reorganisation of farms and limited land reform, there is still a state monopoly in the storage, processing, and distribution of farm produce. However, the Ukrainian authorities are now contemplating a bold reform which may eventually restore the country's status as an agricultural powerhouse.

During 1998, Klibb Ukrayna - Bread of Ukraine - a state-owned conglomerate that controls the storage and distribution of grain, is to be privatised. If handled well, this should significantly increase the efficiency of the marketing of

Ukrainian agriculture, which will allow farmers a higher return on their produce and stimulate production.

Girgory Omelyanenko, chairman of Klibb Ukrayna, explained that 100 out of some 550 of Klibb's enterprises will be privatised in the coming year. This target is widely believed to be optimistic because none have yet been sold and no preparations have been made for their sale, other than passing a law.

By December 1998, however, 343 additional enterprises will be sold, according to Mr Omelyanenko. If this actually happens, the change could be revolutionary. According to the law on agricultural privatisation, 51 per cent of shares in the downstream enterprises will be given to the farmers, allowing them a higher return on their produce and stimulating production, writes Charles Clover in Kiev

to give them motivation to be productive," said Mr Omelyanenko.

Currently, with outside monopolies controlling storage and distribution of grain, Ukraine's farmers face one of the most inefficient marketing sectors in the world. In 1996 for example, with world wheat prices at

\$235 a tonne, Ukrainian producers received \$60 less a tonne than their American counterparts, due to excessive marketing costs.

"The problem of monopolistic provision of important grain marketing services is particularly insidious in Ukraine," said analyst Stephan Von Cramon-Taubadel in a report on Ukrainian agriculture. "Monopolies in the areas of grain storage and transport are, at least in the short run, the result of physical bottlenecks."

Mr Von Cramon-Taubadel said the amount of revenues denied to the productive sector last year as a result of this inefficiency was perhaps \$1.5bn, which was desperately needed by farmers for key investments.

In the leading agricultural exporting countries, such as the US and Canada, farmers

have some control over downstream activities by means of co-operatives, and competition in marketing is greater. Proponents of Ukraine's agricultural privatisation law are hoping that by giving farmers control over storage and distribution, such co-operatives might take root, making marketing more efficient.

But granting control of storage and distribution to the farmers is not simple. Some critics point out that the law on agricultural privatisation is a copy of a Russian law that was just as well-intentioned.

The results of the Russian effort at agricultural privatisation, though, was that while farmers were granted the shares in downstream enterprises, they ended up being acquired by managers of the enterprises themselves.

Past attempts at privatising Ukrainian agricultural industries have not been particularly successful in broadening ownership. In the privatisation of the fertiliser companies and agricultural service industries, local level organisations simply exchanged shares with each other, resulting in a web of cross-ownership.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amstar Metal Trading)

ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	3 mths
Close	1493.94	1509.23
Previous	1499.90	1509.23
High/Low	1507/1516	1517/1516
AM Official	1487.5-88	1517-17.5
Kerb close	1487.5-88	1517-17.5
Open int.	262,214	
Total day turnover	105,638	

ALUMINIUM ALLOY (\$ per tonne)

	Close	3 mths
Close	1355.65	1373.85
Previous	1353.70	1389.90
High/Low	1353.70	1389.90
AM Official	1359/1360	
Kerb close	1359/1360	
Open int.	175,500	
Total day turnover	1380.85	

LEAD (\$ per tonne)

	Close	3 mths
Close	527.5-5.5	534.6
Previous	536.65	
High/Low	541/525	
AM Official	527.8	534.5
Kerb close	536.65	536.7
Open int.	33,625	
Total day turnover	8,552	

NICKEL (\$ per tonne)

	Close	3 mths
Close	5875-85	5975-80
Previous	5885-70	5990-65
High/Low	5920/5930	5920/5930
AM Official	5940-45	5940-45
Kerb close	5940-45	5940-45
Open int.	33,625	
Total day turnover	21,411	

ZINC, special high grade (\$ per tonne)

	Close	3 mths
Close	5320-20	5355-60
Previous	5310-20	5320-25
High/Low	5310-20	5370/5340
AM Official	5310-20	5340-45
Kerb close	5310-20	5340-45
Open int.	14,952	
Total day turnover	1,798	

COPPER, grade A (\$ per tonne)

	Close	3 mths
Close	1726-27	1726-27
Previous	1726-27	1726-27
High/Low	1726-27	1726-27
AM Official	1726-27	1726-27
Kerb close	1726-27	1726-27
Open int.	147,281	
Total day turnover	51,156	

LME Official US rate: 1.6751

LME Closing US rate: 1.6745

Sep 1997 1.6745 1998 1.6745

HIGH GRADE COPPER (COMEX)

	Close	3 mths
Close	1726-27	1726-27
Previous	1726-27	1726-27
High/Low	1726-27	1726-27
AM Official	1726-27	1726-27
Kerb close	1726-27	1726-27
Open int.	147,281	
Total day turnover	51,156	

PRECIOUS METALS

LONDON GOLD MARKET

(Prices from the London Bullion Market)

	Close	3 mths
Close	1726-27	1726-27
Previous	1726-27	1726-27
High/Low	1726-27	1726-27
AM Official	1726-27	1726-27
Kerb close	1726-27	1726-27
Open int.	147,281	
Total day turnover	51,156	

LME Official US rate: 1.6751

LME Closing US rate: 1.6745

Sep 1997 1.6745 1998 1.6745

HIGH GRADE COPPER (COMEX)

	Close	3 mths
Close	1726-27	1726-27
Previous	1726-27	1726-27
High/Low	1726-27	1726-27
AM Official	1726-27	1726-27
Kerb close	1726-27	1726-27
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PRECIOUS METALS

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	Close	3 mths
Close	1726-27	1726-27
Previous	1726-27	1726-27
High/Low	1726-27	1726-27
AM Official	1726-27	1726-27
Kerb close	1726-27	1726-27
Open int.	147,281	
Total day turnover	51,156	

PRECIOUS METALS continued

GOLD COMEX (100 Troy oz; \$ per oz)

	Close	3 mths
Close	291.8	294.0
Previous	291.8	294.0
High/Low	291.8	294.0
AM Official	291.8	294.0
Kerb close	291.8	294.0
Open int.	291.8	294.0
Total day turnover	291.8	294.0

PLATINUM NYMEX (50 Troy oz; \$ per oz)

	Close	3 mths
Close	365.5	367.0
Previous	365.5	367.0
High/Low	365.5	367.0
AM Official	365.5	367.0
Kerb close	365.5	367.0
Open int.	365.5	367.0
Total day turnover	365.5	367.0

PALLADIUM NYMEX (100 Troy oz; \$ per oz)

	Close	3 mths
Close	191.75	191.75
Previous	191.75	191.75
High/Low	191.75	191.75
AM Official	191.75	191.75
Kerb close	191.75	191.75
Open int.	191.75	191.75
Total day turnover	191.75	191.75

SILVER COMEX (5,000 Troy oz; \$ per oz)

	Close	3 mths
Close	628.0	629.0
Previous	628.0	629.0
High/Low	628.0	629.0
AM Official	628.0	629.0
Kerb close	628.0	629.0
Open int.	628.0	629.0
Total day turnover	628.0	629.0

ENERGY

CRUDE OIL NYMEX (1,000 barrels; \$ per barrel)

	Close	3 mths
Close	17.90	18.20
Previous	17.90	18.20
High/Low	17.90	18.20
AM Official	17.90	18.20
Kerb close	17.90	18.20
Open int.	17.90	18.20
Total day turnover	17.90	18.20

CRUDE OIL (Brent) (\$ per barrel)

	Close	3 mths
Close	16.42	16.42
Previous	16.42	16.42
High/Low	16.42	16.42
AM Official	16.42	16.42
Kerb close	16.42	16.42
Open int.	16.42	16.42
Total day turnover	16.42	16.42

HEATING OIL NYMEX (42,000 lbs; \$ per gallon)

	Close	3 mths
Close	49.50	50.00
Previous	49.50	50.00
High/Low	49.50	50.00
AM Official	49.50	50.00
Kerb close	49.50	50.00
Open int.	49.50	50.00
Total day turnover	49.50	50.00

GAS OIL NYMEX (\$ per barrel)

	Close	3 mths
Close	12.50	12.50
Previous	12.50	12.50
High/Low	12.50	12.50
AM Official	12.50	12.50
Kerb close	12.50	12.50
Open int.	12.50	12.50
Total day turnover	12.50	12.50

NATURAL GAS NYMEX (10,000 cu ft; \$ per cu ft)

	Close	3 mths
Close	2.19	2.20
Previous	2.19	2.20
High/Low	2.19	2.20
AM Official	2.19	2.20
Kerb close	2.19	2.20
Open int.	2.19	2.20
Total day turnover	2.19	2.20

UNLEADED GASOLINE NYMEX (42,000 lbs; \$ per gallon)

	Close	3 mths
Close	54.45	54.45
Previous	54.45	54.45
High/Low	54.45	54.45
AM Official	54.45	54.45
Kerb close	54.45	54.45
Open int.	54.45	54.45
Total day turnover	54.45	54.45

NATURAL GAS NYMEX (10,000 cu ft; \$ per cu ft)

	Close	3 mths
Close	2.19	2.20
Previous	2.19	2.20
High/Low	2.19	2.20
AM Official	2.19	2.20
Kerb close	2.19	2.20
Open int.	2.19	2.20
Total day turnover	2.19	2.20

UNLEADED GASOLINE NYMEX (42,000 lbs; \$ per gallon)

OFFSHORE INSURANCES

[illegible]

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Offshore Insurances and Other Funds

Offshore Insurances and Other Funds

[illegible]

ABW - Cont

Year	Value	Index
1980	100	100
1981	105	105
1982	110	110
1983	115	115
1984	120	120
1985	125	125
1986	130	130
1987	135	135
1988	140	140
1989	145	145
1990	150	150
1991	155	155
1992	160	160
1993	165	165
1994	170	170
1995	175	175
1996	180	180
1997	185	185
1998	190	190
1999	195	195
2000	200	200
2001	205	205
2002	210	210
2003	215	215
2004	220	220
2005	225	225
2006	230	230
2007	235	235
2008	240	240
2009	245	245
2010	250	250
2011	255	255
2012	260	260
2013	265	265
2014	270	270
2015	275	275
2016	280	280
2017	285	285
2018	290	290
2019	295	295
2020	300	300

	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
AT & T US\$	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100	100																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																														

	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
South Pacific Air	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20.00	20																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									

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or your usual Financial Times representative

REPORT SETBACKS Cont.

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Country	Value	% Chg.
U.S.	1,000,000	0
Canada	1,000,000	0
Japan	1,000,000	0
Germany	1,000,000	0
France	1,000,000	0
Italy	1,000,000	0
Spain	1,000,000	0
U.K.	1,000,000	0
Sweden	1,000,000	0
Belgium	1,000,000	0
Switzerland	1,000,000	0
Denmark	1,000,000	0
Netherlands	1,000,000	0
Australia	1,000,000	0
New Zealand	1,000,000	0
South Africa	1,000,000	0
India	1,000,000	0
Pakistan	1,000,000	0
Bangladesh	1,000,000	0
Sri Lanka	1,000,000	0
Malaysia	1,000,000	0
Singapore	1,000,000	0
Thailand	1,000,000	0
Philippines	1,000,000	0
Indonesia	1,000,000	0
Brazil	1,000,000	0
Argentina	1,000,000	0
Chile	1,000,000	0
Colombia	1,000,000	0
Venezuela	1,000,000	0
Peru	1,000,000	0
Ecuador	1,000,000	0
Guatemala	1,000,000	0
Honduras	1,000,000	0
El Salvador	1,000,000	0
Nicaragua	1,000,000	0
Panama	1,000,000	0
Cuba	1,000,000	0
Dominican Republic	1,000,000	0
Haiti	1,000,000	0
Jamaica	1,000,000	0
Trinidad and Tobago	1,000,000	0
Guyana	1,000,000	0
Suriname	1,000,000	0
French Guiana	1,000,000	0
Guadeloupe	1,000,000	0
Martinique	1,000,000	0
Reunion	1,000,000	0
Mayotte	1,000,000	0
French Polynesia	1,000,000	0
New Caledonia	1,000,000	0
Wallis and Futuna	1,000,000	0
Polynesia	1,000,000	0
Samoa	1,000,000	0
Tonga	1,000,000	0
Fiji	1,000,000	0
Vanuatu	1,000,000	0
Solomon Islands	1,000,000	0
Papua New Guinea	1,000,000	0
Timor-Leste	1,000,000	0
East Timor	1,000,000	0
Myanmar	1,000,000	0
Burma	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
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South Vietnam	1,000,000	0
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Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
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North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
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South Vietnam	1,000,000	0
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Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
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South Vietnam	1,000,000	0
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South Vietnam	1,000,000	0
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North Vietnam	1,000,000	0
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South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
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South Vietnam	1,000,000	0
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North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
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South Vietnam	1,000,000	0
Laos	1,000,000	0
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South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,000	0
Cambodia	1,000,000	0
Vietnam	1,000,000	0
North Vietnam	1,000,000	0
South Vietnam	1,000,000	0
Laos	1,000,00	

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138 available on the internet at <http://www.FT.com>.

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE (Dec 29/97)									
Stock	High	Low	52w High	52w Low	YTD %	1m %	3m %	6m %	1y %
Austria	1,130	1,080	1,130	1,080	1.2	0.5	1.8	2.1	3.5
Belgium	3,450	3,400	3,450	3,400	0.1	0.2	0.3	0.4	0.5
Denmark	2,100	2,050	2,100	2,050	0.2	0.1	0.2	0.3	0.4
France	3,800	3,750	3,800	3,750	0.1	0.2	0.3	0.4	0.5
Germany	3,200	3,150	3,200	3,150	0.1	0.2	0.3	0.4	0.5
Greece	1,200	1,150	1,200	1,150	0.1	0.2	0.3	0.4	0.5
Ireland	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Italy	2,800	2,750	2,800	2,750	0.1	0.2	0.3	0.4	0.5
Netherlands	3,500	3,450	3,500	3,450	0.1	0.2	0.3	0.4	0.5
Portugal	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Spain	2,100	2,050	2,100	2,050	0.1	0.2	0.3	0.4	0.5
Sweden	2,100	2,050	2,100	2,050	0.1	0.2	0.3	0.4	0.5
Switzerland	2,800	2,750	2,800	2,750	0.1	0.2	0.3	0.4	0.5
UK	2,800	2,750	2,800	2,750	0.1	0.2	0.3	0.4	0.5
US	2,800	2,750	2,800	2,750	0.1	0.2	0.3	0.4	0.5
Japan	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
South Korea	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Taiwan	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Thailand	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Philippines	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Malaysia	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Singapore	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Indonesia	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Brunei	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Myanmar	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Vietnam	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Laos	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Cambodia	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Timor	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
East Timor	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
South Africa	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Botswana	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Nigeria	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Kenya	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Uganda	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Rwanda	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Burundi	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Cote d'Ivoire	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Ghana	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Sierra Leone	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Liberia	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Senegal	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Mali	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Niger	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Chad	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Sudan	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Ethiopia	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Somalia	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Yemen	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Oman	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Qatar	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Bahrain	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
UAE	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Saudi Arabia	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Yemen	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Oman	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Qatar	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Bahrain	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
UAE	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5
Saudi Arabia	1,100	1,050	1,100	1,050	0.1	0.2	0.3	0.4	0.5

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FT/S&P ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS									
Country	Index	YTD %	1m %	3m %	6m %	1y %	5y %	10y %	20y %
Australia (74)	1,100	1.2	0.5	1.8	2.1	3.5	10.2	15.1	20.1
Austria (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Belgium (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Canada (122)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Denmark (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
France (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Germany (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Greece (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Ireland (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Italy (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Netherlands (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Portugal (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Spain (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Sweden (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Switzerland (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
UK (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
US (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Japan (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
South Korea (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Taiwan (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Thailand (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Philippines (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Malaysia (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Singapore (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Indonesia (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Brunei (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Myanmar (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Vietnam (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Laos (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Cambodia (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Timor (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
East Timor (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
South Africa (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Botswana (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Nigeria (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Kenya (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Uganda (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Rwanda (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Burundi (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Cote d'Ivoire (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Ghana (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Sierra Leone (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Liberia (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Senegal (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Mali (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Niger (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Chad (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Sudan (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Ethiopia (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Somalia (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Yemen (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Oman (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Qatar (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Bahrain (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
UAE (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Saudi Arabia (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Yemen (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Oman (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Qatar (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Bahrain (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
UAE (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
Saudi Arabia (29)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1

NORTH AMERICA									
Country	Index	YTD %	1m %	3m %	6m %	1y %	5y %	10y %	20y %
Canada (122)	1,100	0.1	0.2	0.3	0.4	0.5	1.2	1.8	2.1
US (29)	1,100	0.1	0.2	0.3	0.4				

4 pm close December 29

NEW YORK STOCK EXCHANGE PRICES

A		B		C		D		E		F		G		H		I		J		K		L		M		N		O		P		Q		R		S		T		U		V		W		X		Y		Z									
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50										
50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100									
101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155					
156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210					
211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265					
266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320					
321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375					
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Dow ahead as Asian tensions ease

AMERICAS

US stocks soared as international bankers met in New York to discuss loans to South Korea, and the Dow Jones Industrial Average gained more than 100 points by midday, writes John Leaback in New York.

Blue-chip shares, and many financial stocks, made strong gains in morning trading as investors demonstrated their relief about South Korea's prospects.

By early afternoon the Dow had risen 106.01, or 1.4 per cent, to 7,789.92. The broader Standard & Poor's 500 index advanced 14.93, or 1.6 per cent, to 951.44. Trailing the broader market were gains from the technology sector, as the Nasdaq composite index rose 18.96, or 1.3 per cent, to 1,530.34.

"The perception is that Asia won't throw the US into a recession, but that it may take a few tenths of a per cent off real GDP growth," said James Weiss, deputy chief investment officer of equities at State Street Research in Boston. He added that the rest of the week could be volatile in the stock market due to thin

liquidity and further developments in Asia.

Leading the Dow higher yesterday was Allied Signal, which gained more than 5 per cent, or \$1.10, to \$77.40. Sears Roebuck rose \$1.14, or 3.4%.

Banking stocks were especially strong as the bank index of the Philadelphia Stock Exchange climbed 13.80, or 1.9 per cent, to 744.36. BankAmerica surged 3.2% to \$73.40, and Citicorp rose 2.2% to \$24.40.

In the tech sector, Microsoft gained in morning trading, up 3.4% to \$124. Online broker Ameritrade surged more than 8 per cent to \$26.25.

Bond prices fell, with the benchmark 30-year Treasury note dipping 1/8 to 102 1/8, sending the yield higher at 5.93 per cent.

Smaller stocks continued to underperform blue chips. The Russell 2000 index of small cap stocks was up 3.87, or 0.92 per cent, to 425.36. TORONTO traded higher at midsession with the TSX-300 composite index up 63.6 at 5,583.1.

Thomson gained \$1.35 to \$39 on bullish analysts' comments.

Modest gains in Mexico

MEXICO CITY posted modest gains in the morning session, tracking Wall Street's advance, although dealers reported very sluggish holiday season trading. By midday, the IPC index was 47.7 higher at 5,061.71. Market heavyweight Telcel

was 30 centavos better at 22.40 pesos. S&O PAULO gained nearly 2.5 per cent as investors squared portfolios ahead of the year end, helped also by gains in Europe and the US. The Bovespa index rose 236 to 10,031 by early afternoon.

Banks lead S Africa higher

Johannesburg closed modestly firmer in a subdued session. The banking sector was stronger, aided by a firmer bond market. First National Bank rose R1.50 to R43.

Diamond giant De Beers slipped R2 to R96.40 while gold stocks ran into profit-taking. The overall index rose 29.3 to 6,130.3. Industrials advanced 34.9 to 7,317.9 and golds added 3.7 to 843.8.

The re-emerging markets of Latin America

Structural reforms have paved the way for resurgent economic growth, reports Stephen Fidler

Latin America's economies have had their best year for at least two decades. Five of the seven leading Latin American economies grew at more than 6 per cent in 1997, and the weighted average inflation rate among the seven leading economies was about 8 per cent - the lowest in 50 years.

Could Latin America be on the way back? Some market commentators think so. "It's not so long ago that Latin America was outpacing Asia in the growth stakes - the 1970s to be exact," said economist at Dresdner Kleinwort Benson. "Then came the Lost Decade of the 1980s. However, the structural reforms of recent years are placing the Latin American economies in a good position to throw down the gauntlet once more."

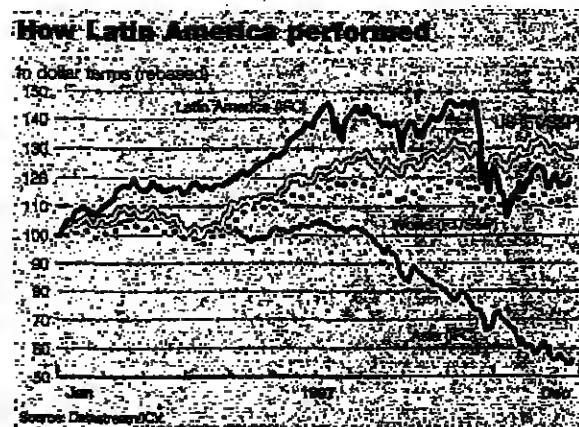
Yet 1997 is hardly ending on a euphoric note for investors in Latin America, in spite of the fact that the region's stock markets almost caught up with their counterparts in "emerging" Asia this year.

Unfortunately, this is

mostly because Asia's markets have been going backwards. By the end of November, east Asian markets accounted for just 2.7 per cent of the Morgan Stanley Capital International World Index, down from 5.0 per cent a year earlier. Latin America's share shrank too, but only from 2.8 per cent to 2.5 per cent.

The countries of east Asia - China, India, Indonesia, Korea, Malaysia, Pakistan, the Philippines, Sri Lanka, Taiwan and Thailand - accounted for capitalisation of \$544bn (\$215bn) within the MSCI index. Taiwan - the only big market to escape the turmoil - made up 42 per cent of the total. Latin America, on the other hand, accounts for \$330bn, with Brazil accounting for 38 per cent and Mexico 31 per cent.

Latin America's stock markets moved into the holiday season having preserved, on average, 18 per cent of the gains made in dollar terms over the year. That looks reasonable compared with the disastrous Asian performance. But the gains are still lower than



Wall Street's, which provided returns of more than 25 per cent.

Given the extra risk - emphasised by the 10-day spill in late October in which more than 20 per cent was wiped off the value of Latin American shares - investors may well be asking whether it is worth persevering with the emerging market story. Indeed, emerging markets have underperformed the US for four years in a row now.

So although emerging market equity analysts are

almost unanimous in arguing that Latin America offers good value, the question is, as analysts at Merrill Lynch in New York put it: "Cheap, but does it matter?"

It would not matter, in the first place, if the wheels looked like they were going to fall off the global economic bus.

Default in one of the Asian markets would raise the possibility in the minds of investors, who would take off on a flight to quality and leave Latin American stock markets

sinking in their wake. Neither would it matter if Brazil, the most vulnerable of the Latin American economies, slides into a currency crisis of its own that would cloud the outlook for the entire region.

However, most analysts say the chances of a self-standing Brazil crisis have receded since the strong fiscal and monetary package the government announced in response to the October market turmoil - and they will fall further if Congress backs this up with additional measures to cut the fiscal deficit. Of course, Brazil would be at risk in the event of any big fall in capital flows caused by a global shock.

Geoffrey Dennis, head of global emerging market strategy at HSBC James Capel, believes the 1998 outlook for Latin America is good in part because a Brazilian crisis is not likely. And although Asia's troubles have knocked Latin America's likely growth next year down to about 3.3 per cent, from over 5 per cent this year, this should still

allow for earnings growth of 15 per cent, he says.

That would mean prospective price-to-earnings ratios are at about a 20 per cent discount to their 1991-97 average. Moreover, only in Brazil are short-term interest rates high enough to make cash an attractive alternative.

Finally, he says, the short-term debt position of most Latin American economies is strong. The weakest is Brazil, which he estimates to have \$48bn-49bn of short-term debt, compared with reserves of about \$61bn. "You have a much more robust short-term and total debt situation in Latin America than in the past," he says.

However, while he views a good performance as likely for 1998, the hangover from the Asian crisis and the possibility of a US interest rate rise lead him to suggest the markets will continue to be difficult for at least the first quarter. That would mean no January rally this year for the Latin markets.

Thin trade exaggerates bourses' sharp rallies

EUROPE

Year-end tidying of investor portfolios, a firm dollar and early strength on Wall Street prompted sharp advances in leading European bourses. Better news on the South Korean economy also helped the markets, and Switzerland, Italy and Denmark closed at record highs. However, relatively thin trading activity tended to exaggerate the rallies.

Another takeover battle in PARIS ended with the combatants agreeing to kiss and make up as supermarket group Promodes withdrew its bid for rival Casino in exchange for an agreement on deeper co-operation between the two.

Promodes leapt FF105 to FF215 after the announcement, which echoed the recent agreement between insurers Generali and Allianz to end their hostilities over AGF.

FTSE Actuaries Share indices

December 29	Index	Day's %	Change points	Yield %	at bid	Total sales (£m)
FTSE Europe 300	5051.8	+2.40	+123.81	2.38	0.26	997.89
FTSE Europe 100	2555.30	+2.42	+64.61			
FTSE Europe 200						
FTSE Europe 200 Regions						
200 UK	1007.72	+2.35	+23.62	3.19	0.73	1017.22
200 US	984.72	+2.43	+23.83	1.70	0.00	977.13
200 Europe	989.23	+2.30	+22.12	1.54	0.00	975.75
200 Asia-Pacific	1007.32	+2.42	+24.36	2.48	0.45	1017.49
FTSE Europe 200 Sectors						
Financials	983.53	+2.39	+22.4	2.38	0.00	951.50
General Industrials	975.82	+2.34	+22.59	2.14	0.00	978.12
Consumer Goods	984.21	+2.13	+20.99	1.85	0.00	984.83
Services	985.17	+2.75	+27.2	2.35	0.00	983.35
Utilities	1007.15	+1.93	+20.0	2.78	0.00	1004.81
Pharmaceuticals	1004.82	+2.34	+24.05	2.18	0.00	1002.78

Shares in Casino and 46 per cent shareholder Rallye were suspended pending further announcements. Elsewhere, the market advanced in thin volume.

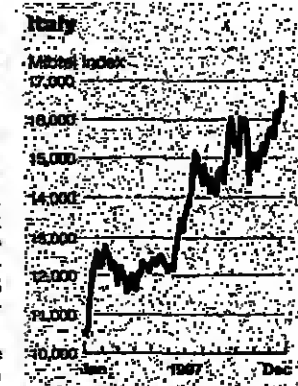
per cent higher. The market made a slow start but picked up after midsession. The Xetra Dax index was 127.05 higher at 4,286.02.

Motor stocks were in focus after Daimler-Benz said that second-half operating profits were above the DM1.85bn earned in the first six months. Daimler rose DM2.30 to DM192.10. Volkswagen rose DM41 to DM105 and BMW was DM55 higher at DM130.5.

ZURICH's 24 per cent rise was in part attributed to window-dressing but the SMI index still picked up 143.7 or 2.4 per cent to 6,190.4.

The advance was broadly based. ABB was up SF763 higher at SF1,815. Sulzer rose SF174 to SF924, and Alpiomonte picked up SF31 to SF1,285.

In financials, CS Group added SF75.25 to SF225.75 on recurring rumours that



the CS Group might consider a merger or co-operation with a German partner.

MILAN closed at an all-time high, helped by steady Asian markets and rises elsewhere in Europe. The Mibit index rose 440 or almost 3 per cent to 15,678.

State-controlled holding company HDP ended 1,62.20 better at 11,003 on rumours that the group would soon complete the acquisition of fashion house Valentino.

COPENHAGEN was also testing new highs, with the KFX index finishing the day at 210.4 for an advance of 5.67. Dealers attributed the move to foreign buy orders, which pushed prices higher in a thin market.

AMSTERDAM climbed 3.2 per cent but in thin volumes with many investors away for seasonal holidays. The AEX index added 27.86 to 908.22.

A FI 4.30 surge in KPN to FI83 was attributed to the forthcoming split of the company into separate post and telecommunications arms.

Written and edited by Michael Morgan, Jonathan Ford and James Montgomery.

Tokyo drops to 30-month low

ASIA PACIFIC

Continuing concerns about the economy and fears of further bankruptcies during the holiday season left TOKYO at its lowest level since early July 1993, writes Paul Abrahams in Tokyo. The Nikkei 225 average finished 27.36 down at 14,775.22. At one stage the market fell as low as 14,488.

The market was shaken by an announcement from Nippon Lase, a Kyoto-based laser maker, that it had failed to honour some of its promissory notes. The shares fell 330, the maximum allowed, to just 130. It proved difficult to fix a price for the stock as there were no buyers.

Turnover was dull, with 314m shares traded. The momentum was down: 630 shares on the first section fell, 472 were up and 169 unchanged. However, the Topix index of all first-section shares added 4.25 to 1,117.87 and the Nikkei 300 rose 1.39 to 2,214.25.

In Osaka, the OSE index fell 62 points to 14,650.

HONG KONG was spurred sharply higher by early gains in the property sector. Analysts forecast the momentum could be maintained over the next two sessions.

The Hang Seng index climbed 180.55 or 1.8 per cent to 10,503.99. Turnover remained thin at HK\$3.3bn.

New World Development gave a lead to the property sector with a rise of HK\$1.05 or 4.2 per cent to HK\$26.10.

Against the trend, Asia Satellite dived to another low for the year on the first trading day since last week's unsuccessful launch of its third satellite. The shares tumbled HK\$3.20 or 19.3 per cent to HK\$14.45.

KUALA LUMPUR moved 1.1 per cent higher as local institutions, preparing to close their books ahead of the new year, bought select blue chips. The composite index added 7.70 to 568.66.

Power utility Tenaga was the day's most active stock,

rising 20 cents to 7.60 as the chairman and chief executive, Tajudin Ali, said the company would defer around M\$3m worth of upgrades to its transmission and distribution network.

JAKARTA's suspended trade in Raktia Samudra Plantation as the shares fell Rp900 or 57 per cent to Rp1,400 on news of a ban on palm oil exports in the first quarter of 1998. The broader market edged higher and the composite index put on 1.48 at 398.01.

MANILA nudged ahead as foreign investors dipped into selected blue chips. The composite index advanced 21.96 to 1,889.23.

Buying was concentrated on the property sector, where Ayala Land was a particular beneficiary, rising 75 centavos to 16 pesos. The property sub-index gained 4.7 per cent on bargain-hunting.

SINGAPORE lost ground as interest rates rose from 6.5 per cent to 7 per cent, pushing banking and prop-

erty stocks lower and adding to negative sentiment about the economy.

The property sub-index fell 1.5 per cent to 391.51, led by City Developments, which lost 30 cents to S\$7.55. Foreign tranches of local bank stocks also fell, with OCBC foreign shares declining 10 cents to S\$8.45. Overall, the Straits Times index ended 34.58 lower at 1,517.94.

WELLINGTON gained 1.4 per cent as Telecom shares continued their rebound from last week's 12 per cent drop. The NZ 200 capital index ended 31.00 higher at 2,258.97.

Telecom shares rose 30 cents to NZ\$2.05, and have now clawed back 40 cents from their low of NZ\$1.70, hit last Tuesday after major shareholders Ameritech and Bell Atlantic announced that they were looking to sell their holdings.

BOMBAY jumped 2 per cent on hectic speculative buying in a thin market. The BSE-30 index rose 73.41 at 3,706.79.

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S.G.W. Finance plc
GUARANTEED Floating Rate Notes 1998
S&P:Warburg Group plc
In accordance with the provisions of the Notes, interest is payable on the three month period, 24th December 1997 to 24th March 1998. The Notes will bear an interest rate of 10.14 per cent per annum. Coupon No 10 will therefore be payable on 24th March 1998 at 10.14% in respect of each £1,000 nominal amount of the Notes.
The First National Bank of Chicago
Agent Bank

FIRST PACIFIC CAPITAL LIMITED
(Incorporated in Hong Kong with limited liability)
US\$100,000,000
Guaranteed Floating Rate Notes due 1999
guaranteed by
FIRST PACIFIC COMPANY LIMITED
(Incorporated in Bermuda with limited liability)
In accordance with the provisions of the Floating Rate Notes, notice is hereby given that for the period from 24/12/97 to 24/6/98 the Notes will carry an interest rate of 7.106359% per annum calculated on a principal amount of:
US\$17,963.02 per Note of US\$500,000
Standard Chartered
Standard Chartered Bank
As Reference Agent

EURO MEDIUM TERM NOTE PROGRAMME OF SOCIETE GENERALE
SGA SOCIETE GENERALE ACCEPTANCE N.V. AND SOCIETE GENERALE AUSTRALIA LIMITED
SERIES N°8797-19, Tranche 1
SGA SOCIETE GENERALE ACCEPTANCE N.V.
US\$ 900,000,000 Equity Financed Variable Linked Notes due January 1998
ISIN CODE: XS0081423518
In accordance with the Terms and Conditions of the Notes, notice is hereby given that, pursuant to condition 15 "Final Redemption Amount", the Redemption Amount applicable upon redemption of each note will be:
US\$ 101,011.25 per denomination of US\$ 100,000
Payment of principal and interest will be made on January 2nd, 1998 in accordance with Condition 1 "Payments" of the Terms and Conditions of the Programme.
THE PRINCIPAL PAYING AGENT
SOCIETE GENERALE BANK & TRIST S.A. - LUXEMBOURG

THE ROYAL BANK OF CANADA
U.S. \$350,000,000 Floating Rate
Debentures due 2008
In accordance with the Terms and Conditions of the Debentures, the interest rate for the period 31st December, 1997 to 30th January, 1998 has been fixed at 6% per annum. On 30th January, 1998 interest of U.S. \$5.00 per U.S. \$1,000 nominal amount of the Debentures will be due for payment. The rate of interest for the period commencing 30th January, 1998 will be determined on 20th January, 1998.
Agent Bank and Principal Paying Agent
ROYAL BANK OF CANADA

Republic of Venezuela
U.S. \$75,000,000
Floating Rate Notes due 2008
For the period from December 30, 1997 to December 30, 1998 the rate has been determined at 7.875%. The interest rate for the period from January 1, 1999 to December 31, 1999 will be U.S. \$35.37 per U.S. \$100,000 in registered form and U.S. \$35.43 per U.S. \$100,000 in bearer form.
By: The State Bank of New York
Liaison Bank
December 30, 1997

FINMARE GRUPPO IRI
SOCIETA' FINANZIARIA MARITTIMA P.A. FINMARE (Gruppo IRI)
Sede in Genova 16121 - Piazza Dante, 7
Capitale sociale L. 291.432.951.000 int. vers. - Tif. di Genova n. 42844
INVITATION TO EXPRESS INTEREST IN THE ACQUISITION OF THE SHARE CAPITAL OWNED BY FINMARE IN ITALIA DI NAVIGAZIONE S.p.A., LLOYD TRIESTINO DI NAVIGAZIONE S.p.A. AND THEIR SUBSIDIARIES AND AFFILIATED COMPANIES
Finmare, Società Finanziaria Marittima p.a. ("Finmare"), in compliance with the relevant decisions of the Italian Government, and after completion of the authorisation procedure in accordance with Italian laws and regulations, has initiated the sale procedure ("the Procedure") of the entire owned share capital (100%) of the following companies ("the Companies") active in the container lines business: Italia di Navigazione S.p.A. ("Italia"); share capital L. 23,469 million; headquartered in Genova; Lloyd Trieste di Navigazione S.p.A. ("Lloyd"); share capital L. 55,000 million; headquartered in Trieste. Participants are reminded that the acquisition of the Companies implies the acquisition of the respective participations in the subsidiaries and affiliated companies, among which: Interlogistica S.p.A. (Milan); Italmar S.r.l. (Trieste); SAEMAR, S.A. (Barcelona); Italian General Shipping Ltd (London); Italmar Agence Maritime a Commercial Ltd (Santos); Lloyd Trieste Singapore Pte Ltd (Singapore); Lloyd Trieste Pacific Ltd (Hong Kong). Finmare therefore intends to solicit purchase offers for the aforementioned Companies. For the purpose of this transaction Finmare is advised by Citibank, N.A. (the "Advisor"), to whom interested parties should direct any request for clarification. Inquiries should be directed to:
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Tel.: 39-2-86.474.545 - Fax: 39-2-86.474.462
Luigi Pignatelli, Managing Director, Romano Razzi, Director
A preliminary survey regarding this operation was carried out in the past, receiving broad expressions of interest. This invitation is extended only to limited liability companies or to other Italian and foreign legal entities. Registrations of interest submitted by parties acting in concert will be taken into consideration, as long as jointly represented. Fiduciary companies, partnerships and individuals, even if entrepreneurs (as defined in the Italian Civil Code) are excluded. Any intermediary is required to disclose the identity of its principal(s) and that it is acting on behalf of such principal with the appropriate powers. In consideration of the business carried out by the Companies, only those parties which, in Finmare's sole judgment, have an adequate organisation and experience in the Companies' areas of activity, as well as adequate financial, economic and managerial resources, will be admitted to the subsequent phase of the Procedure. Finmare, at its sole discretion and without any obligation to explain its decision, reserves the right to initiate negotiations with any interested parties. Parties wishing to take part in the Procedure should contact the Advisor by letter or by fax, indicating their interest in the acquisition not later than January 15th, 1998, stating in which Company they are interested (Italia and/or Lloyd), as well as providing copies of the last three years' financial statements (including consolidated financial statements, where existing). In the case of parties with less than three years of operations, only the financial statements available should be provided. In the event that two or more parties acting in concert are interested in the acquisition, the required documentation should be provided by each of them. Purchase offers for both Companies will be also taken into consideration. The Advisor will send to the interested parties admitted to the Procedure: (i) a copy of the Confidentiality letter, to be signed and returned to the Advisor; and (ii) a letter stating the procedure to be followed in order to submit a preliminary purchase offer for the Companies. Upon receipt of a duly signed copy of the Confidentiality letter, the Advisor will send to the interested parties which, in Finmare's judgment, have met the requirements set by the same, a copy of the Information Memorandum of the Company they are interested in. The above mentioned preliminary purchase offer, which in any event includes the acquisition of the participations in the respective subsidiaries and affiliated companies, must include, jointly with the financial data, a business plan which the guidelines disclosed in the above mentioned procedure letter. According to a timetable which will be provided subsequently by the Advisor, parties which have been admitted to the subsequent stage of the Procedure will be asked to submit a binding purchase offer. Such request can indicatively be expected within the first ten days of March 1998. Finmare, at its sole discretion and at any time, and without any obligation to explain its decision, reserves the right to withdraw from negotiations with interested parties or to terminate any action related to the sale regardless of the status of such negotiations; the exercise of such right does not give rise to any claim for compensation or damages whatsoever by the interested parties, not even of the negative interest. The publication of this invitation and the receipt of expressions of interest and each related consequential activity do not entail for Finmare any obligations or commitments to sell to the interested parties, nor do they give rise to any obligation on the part of Finmare to any interested party at any time (including the payment of intermediary, advisory or consulting fees). This invitation represents neither a public offer under article 1336 of Italian Civil Code nor a solicitation to public savings as of applicable Italian laws. The maintenance and handling of personal data received will be carried out in accordance with Law No. 675/1996. In particular, the exclusive purpose of the maintenance and handling of such data is the participation in the selection of the purchase offers connected with the present solicitation; furthermore, the data received will not be communicated nor divulged to any third party. Finmare is responsible for the maintenance and handling of the personal data received, and the interested person to whom such data refer may exercise towards Finmare any and all rights provided for under art.13 of the aforementioned Law No. 675/1996. This invitation and the Procedure are subject to and regulated by Italian law and for any related controversy the exclusive jurisdiction will be that of the Court of Genova. The Italian text of this invitation will prevail over that published in any other language.
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